

# MONTEL GROUP Iberian Energy Day 2022



## ***LA INDUSTRIA ANTE EL DESAFÍO DE LA CRISIS ENERGÉTICA***

Blanca Losada

Madrid, 24 de noviembre, 2022



# LA TRANSICIÓN ENERGÉTICA

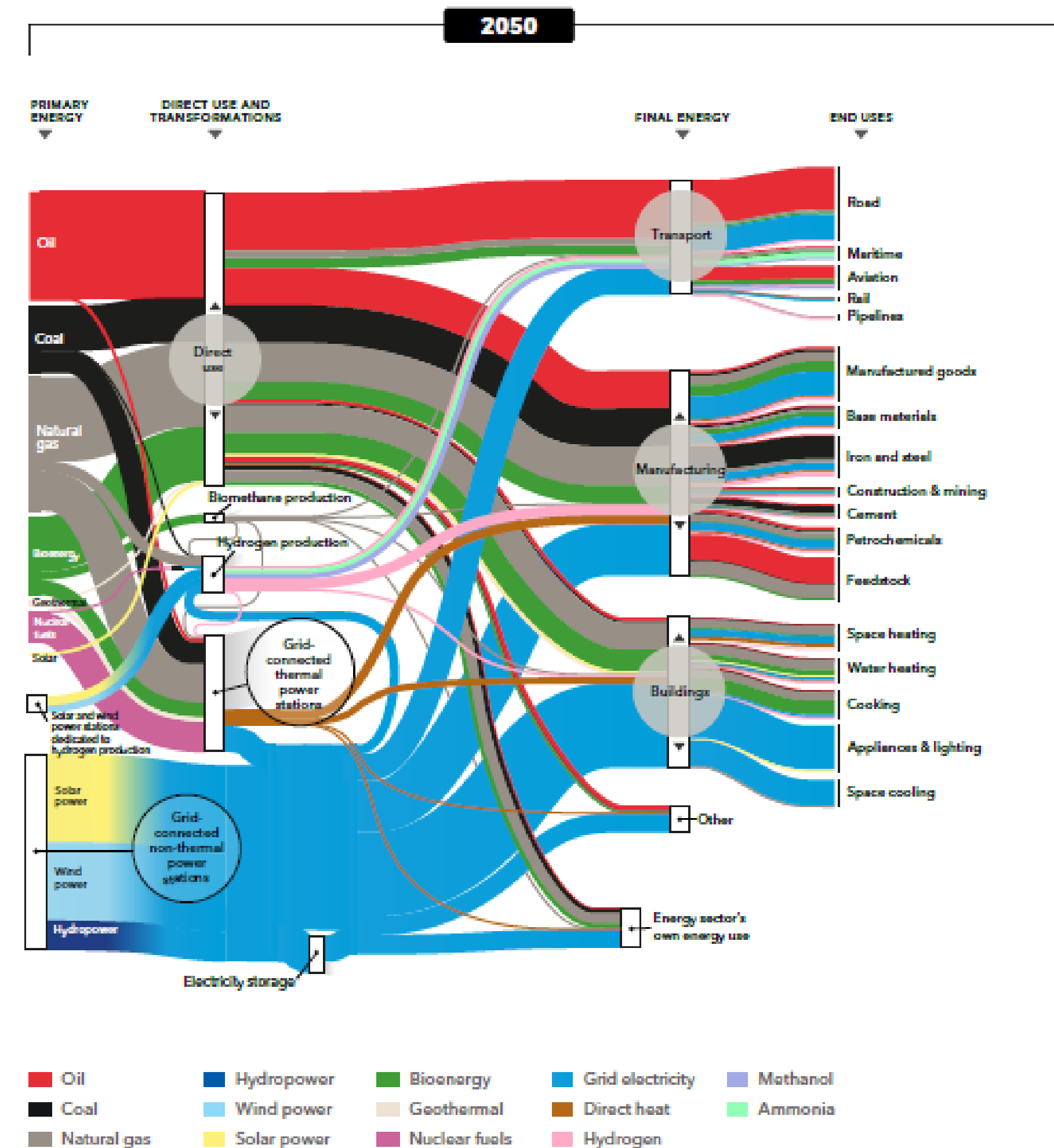
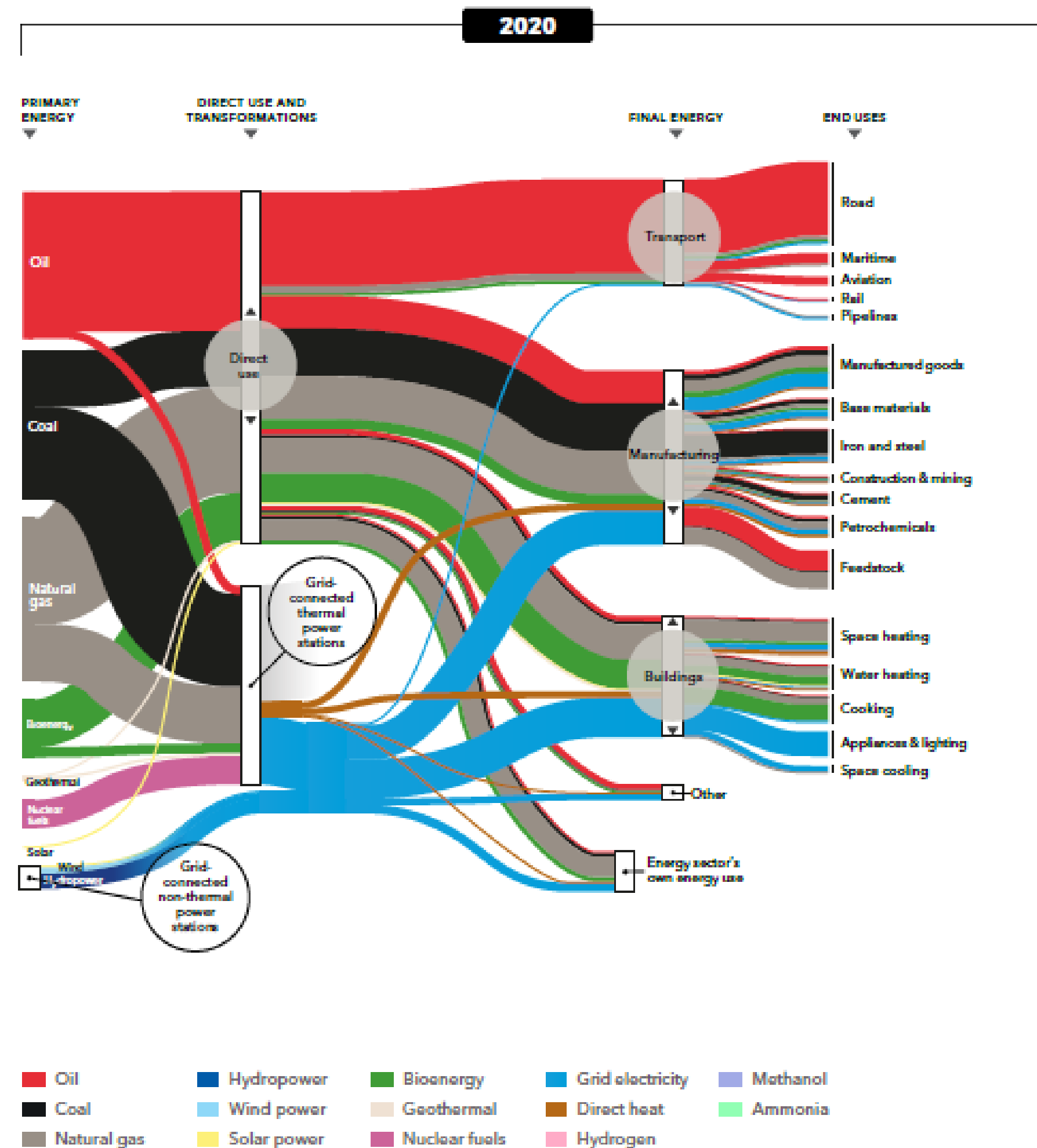
“ El grado de **evolución** de una cultura viene determinado por la **cantidad de energía** que es capaz de utilizar y la **eficiencia en su uso** que es capaz de lograr ”

– *Ley de White*



# La eficiencia y la termodinámica...

## COMPARISON OF ENERGY FLOWS: 2020 AND 2050

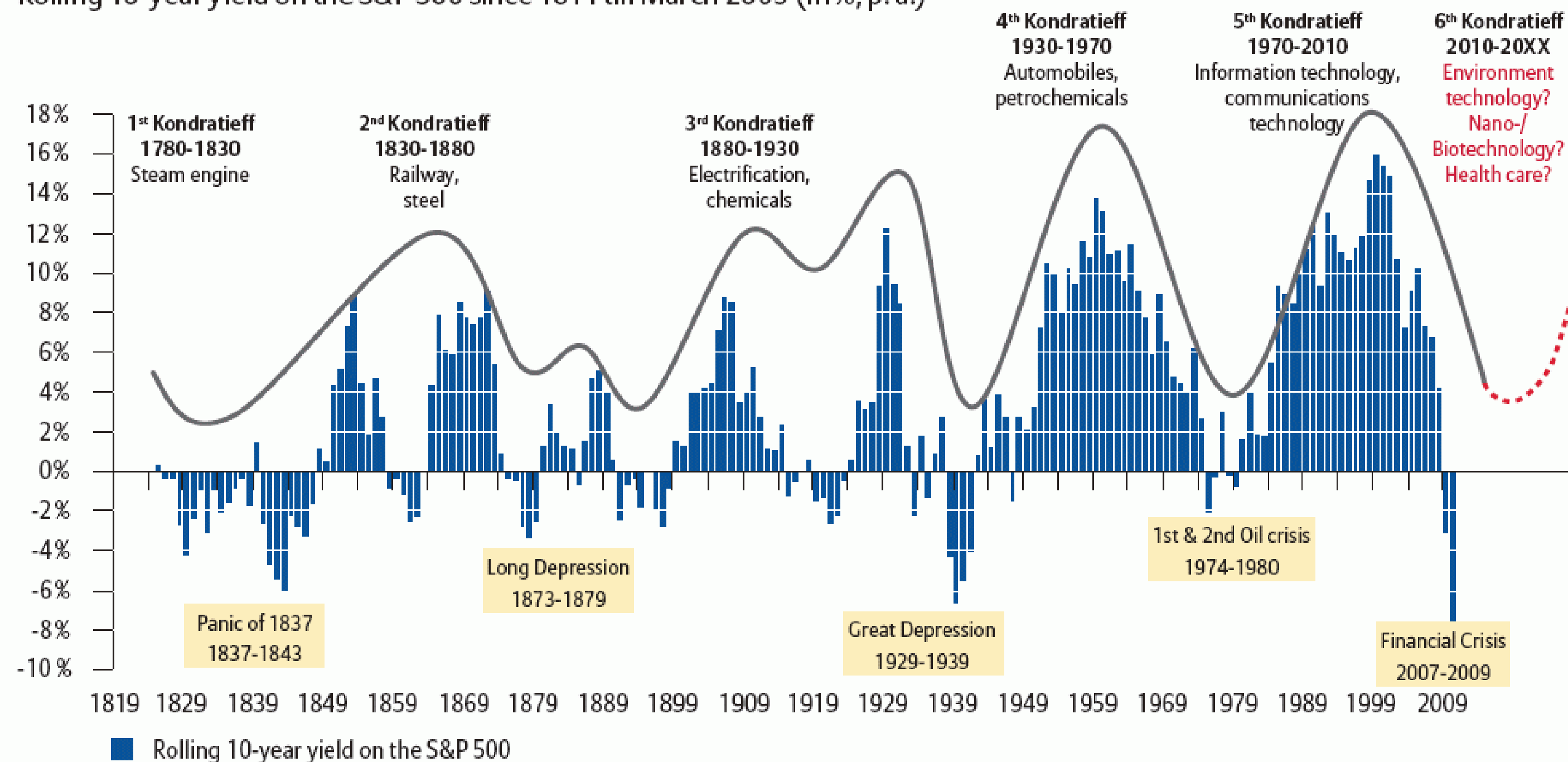


Fuente: Energy Transition Outlook 2022. DNV GL

# ...son parte intrínseca de la nueva revolución industrial

Kondratieff cycles – long waves of prosperity.

Rolling 10-year yield on the S&P 500 since 1814 till March 2009 (in %, p. a.)



Source: Datastream; Illustration: Allianz Global Investors Capital Market Analysis

*Nikolái Kondrátiev*





# ALGUNAS CLAVES

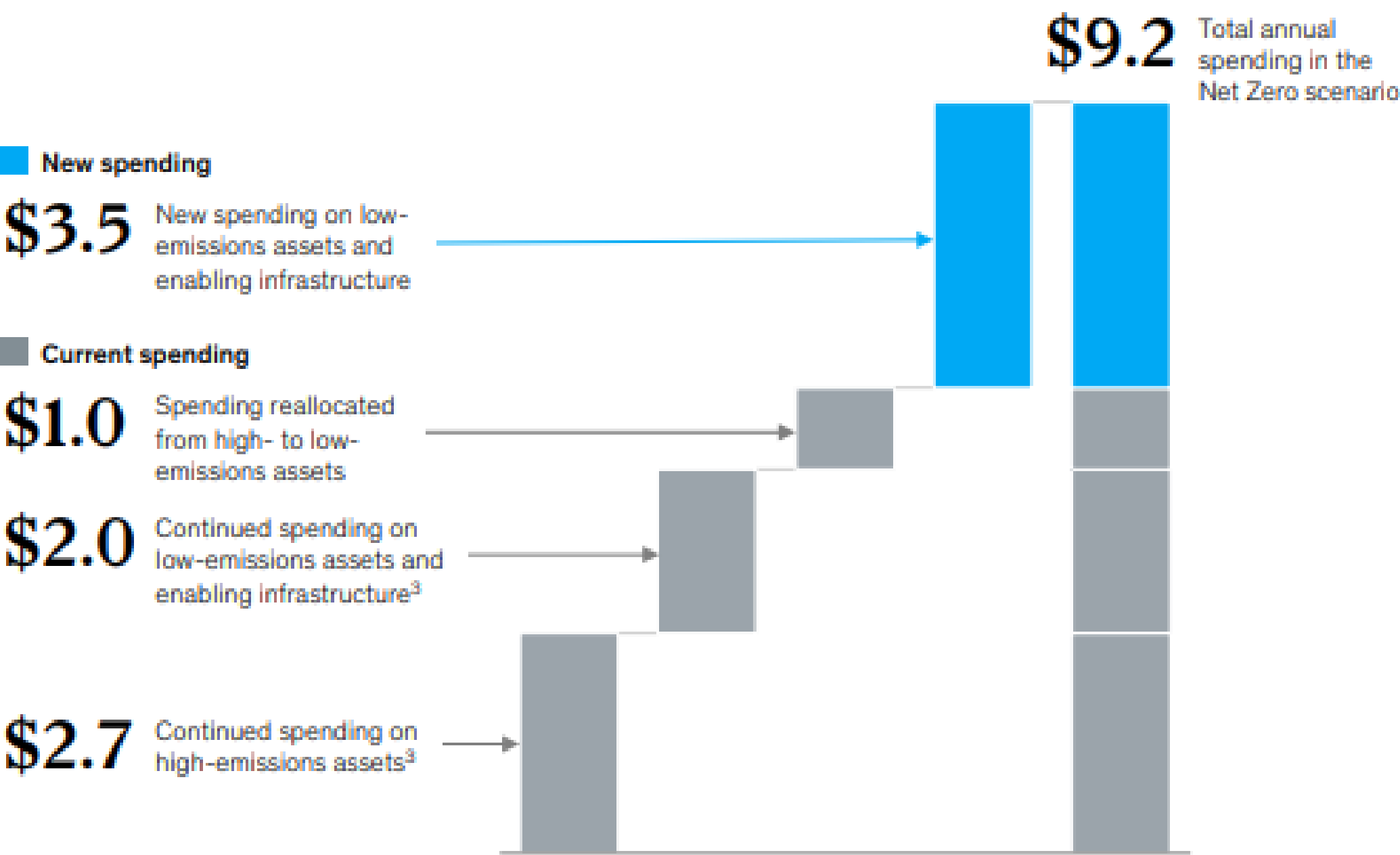
“ Es muy difícil hacer predicciones,  
especialmente acerca del futuro ”

– Niels Bohr



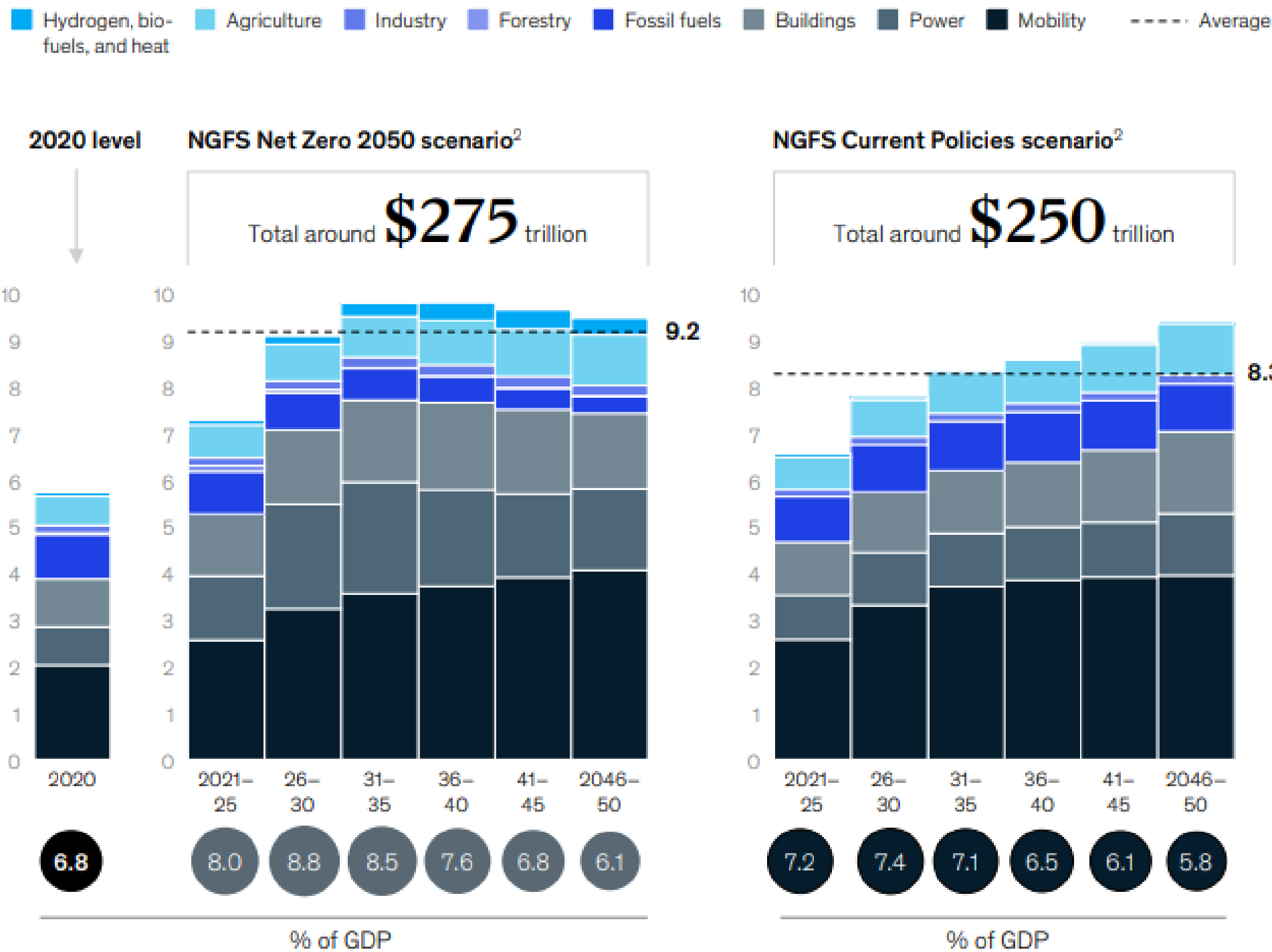
# La transición energética es intensiva en financiación..

Annual spending on physical assets for energy and land-use systems<sup>1</sup> in the Net Zero 2050 scenario,<sup>2</sup> average 2021–50, \$ trillion



Source: McKinsey Center for Future Mobility Electrification Model (2020); McKinsey Hydrogen Insights; McKinsey Power Solutions; McKinsey–Mission Possible Partnership collaboration; McKinsey Sustainability Insights; McKinsey Agriculture Practice; McKinsey Nature Analytics; McKinsey Global Institute analysis

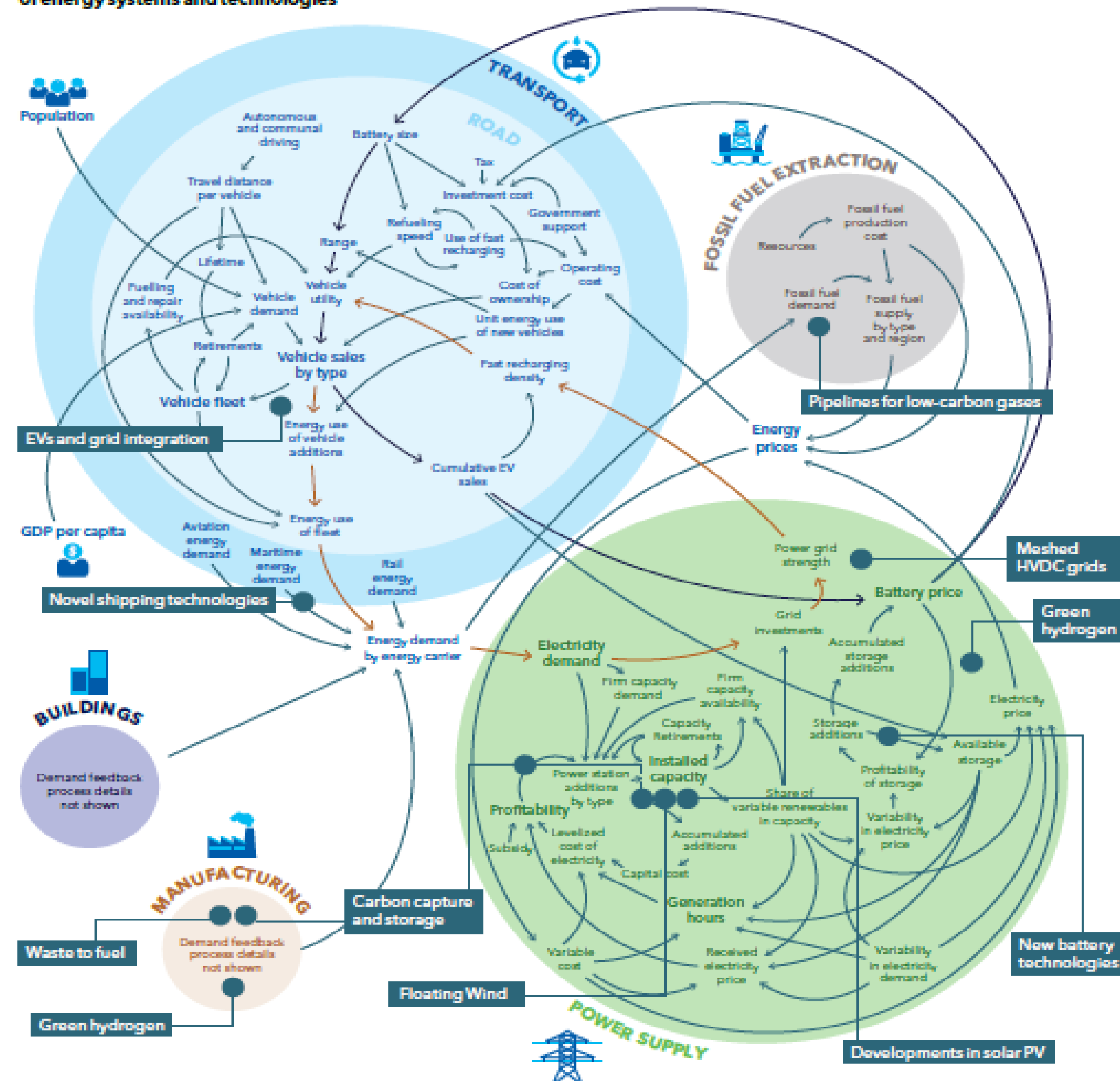
Annual spend on physical assets for energy and land-use systems,<sup>1</sup> \$ trillion per year



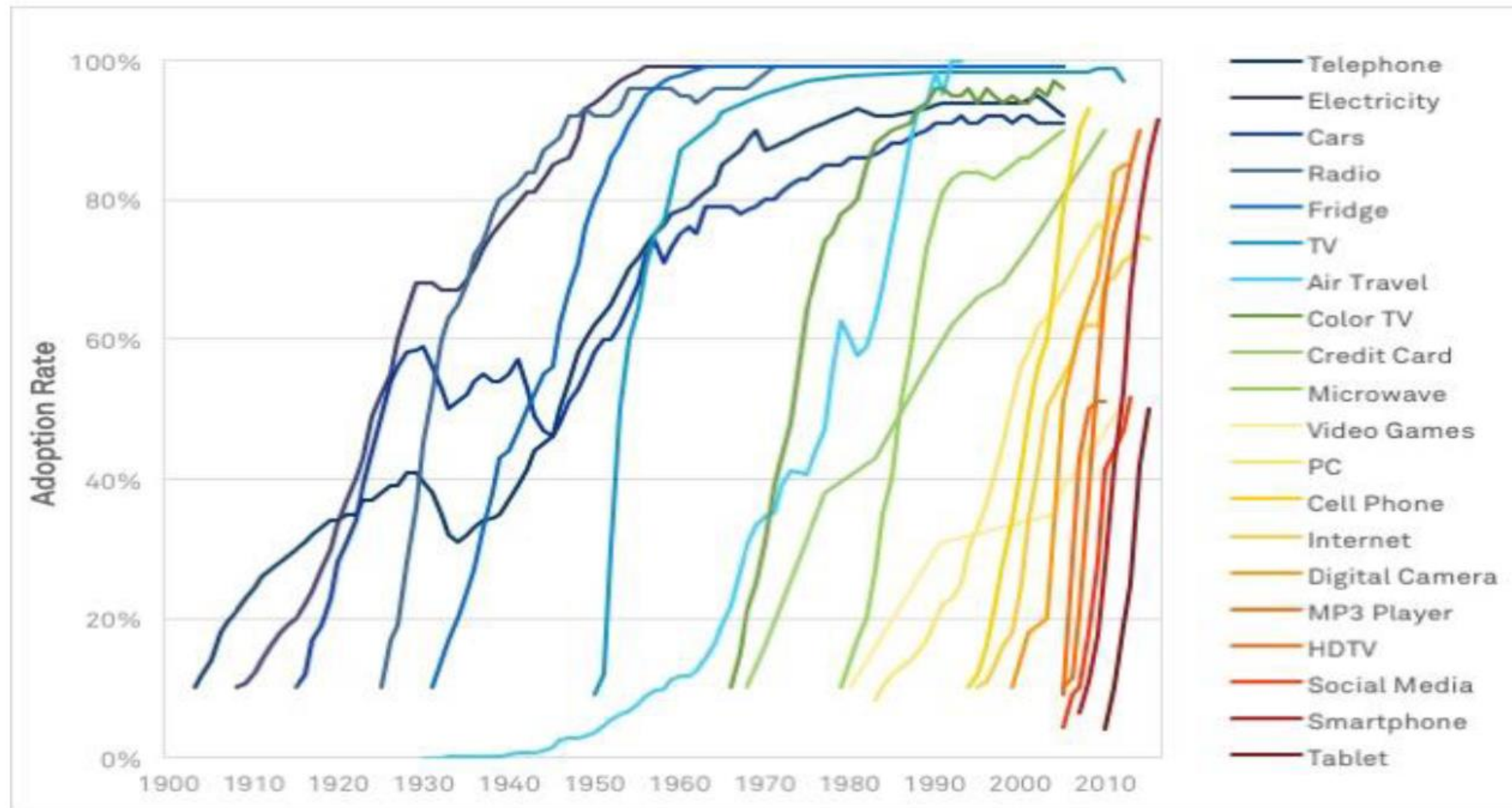
Source: Network for Greening the Financial System 2021 (Net Zero 2050 scenarios) REMIND-MAGPIE model; Vivid Economics; McKinsey Center for Future Mobility Electrification Model (2020); McKinsey Hydrogen Insights; McKinsey Power Solutions; McKinsey–Mission Possible Partnership collaboration; McKinsey Sustainability Insights; McKinsey Agriculture Practice; McKinsey Nature Analytics; McKinsey Global Institute analysis

# ...en tecnología...

Energy Transition Outlook model showing the interconnectivity of energy systems and technologies



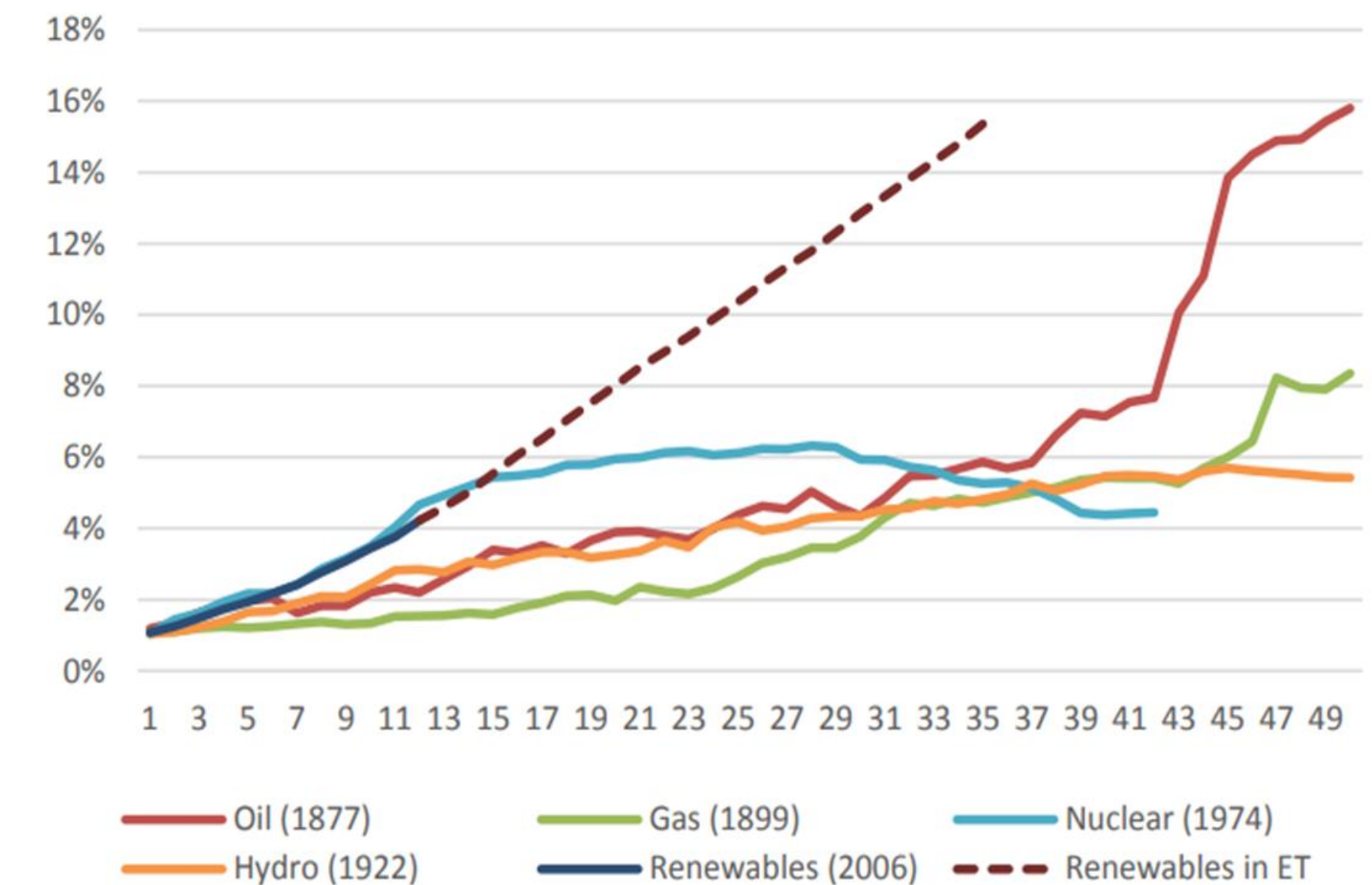
# ...en adopción social y de mercado...



Source: Asymco

BLACKROCK

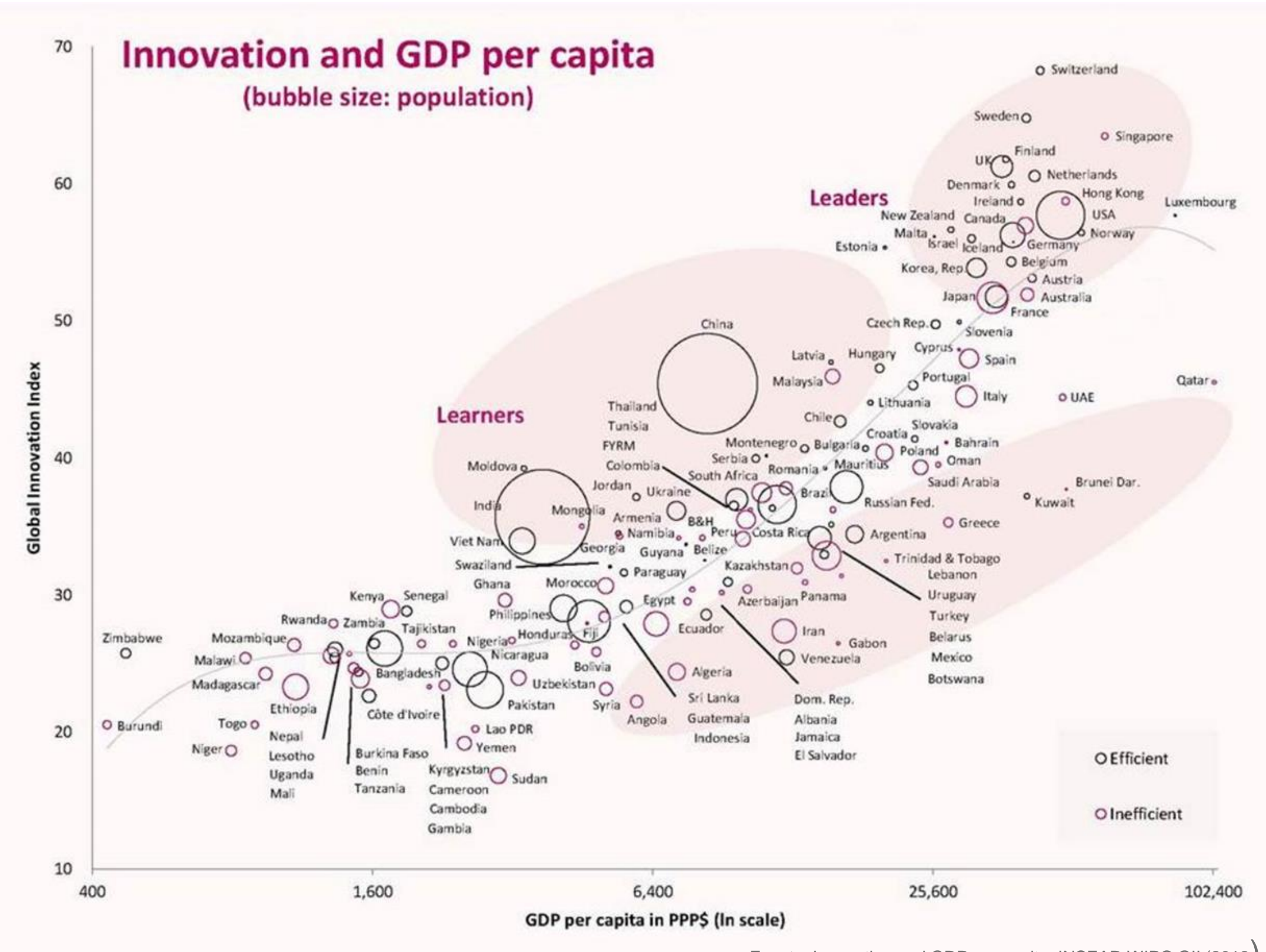
Figure 1: Speed of penetration of new fuels in the global energy system



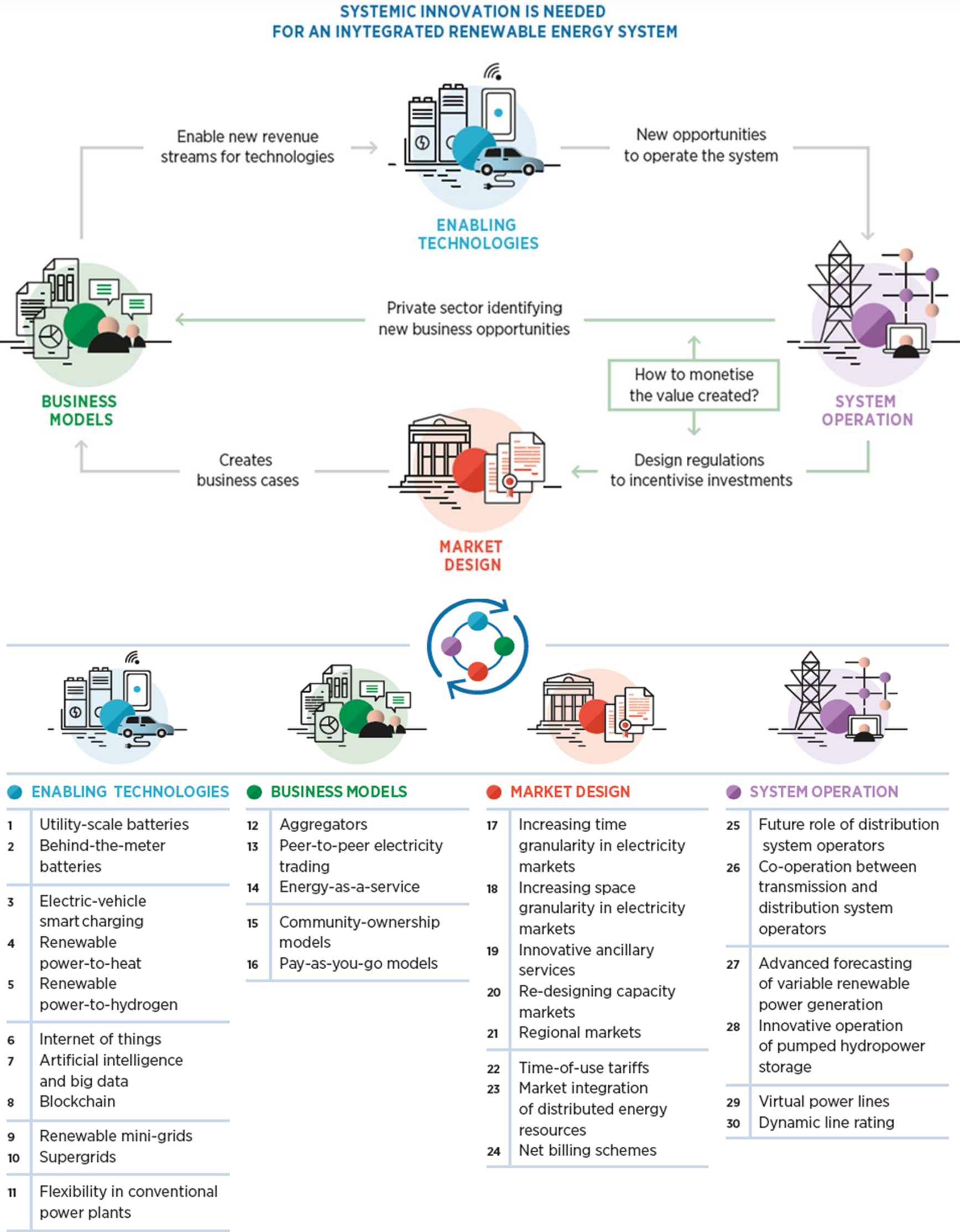
Source: Source: BP (2019)



# ...en innovación y talento...



Fuente: Innovation and GDP per capita. INSEAD WIPO GII (2012)



Fuente: IRENA Innovation landscape 2019



# ... en calidad institucional...



## Continental Europe TSOs support Ukraine and Moldova power systems

MAR 25, 2022



Photo: Igor Karimov on Unsplash



### European Commission - Statement



#### Statement by Commissioner for Energy Kadri Simson on Synchronisation of the Continental European Electricity Grid with Ukraine and Moldova

Brussels, 16 March 2022

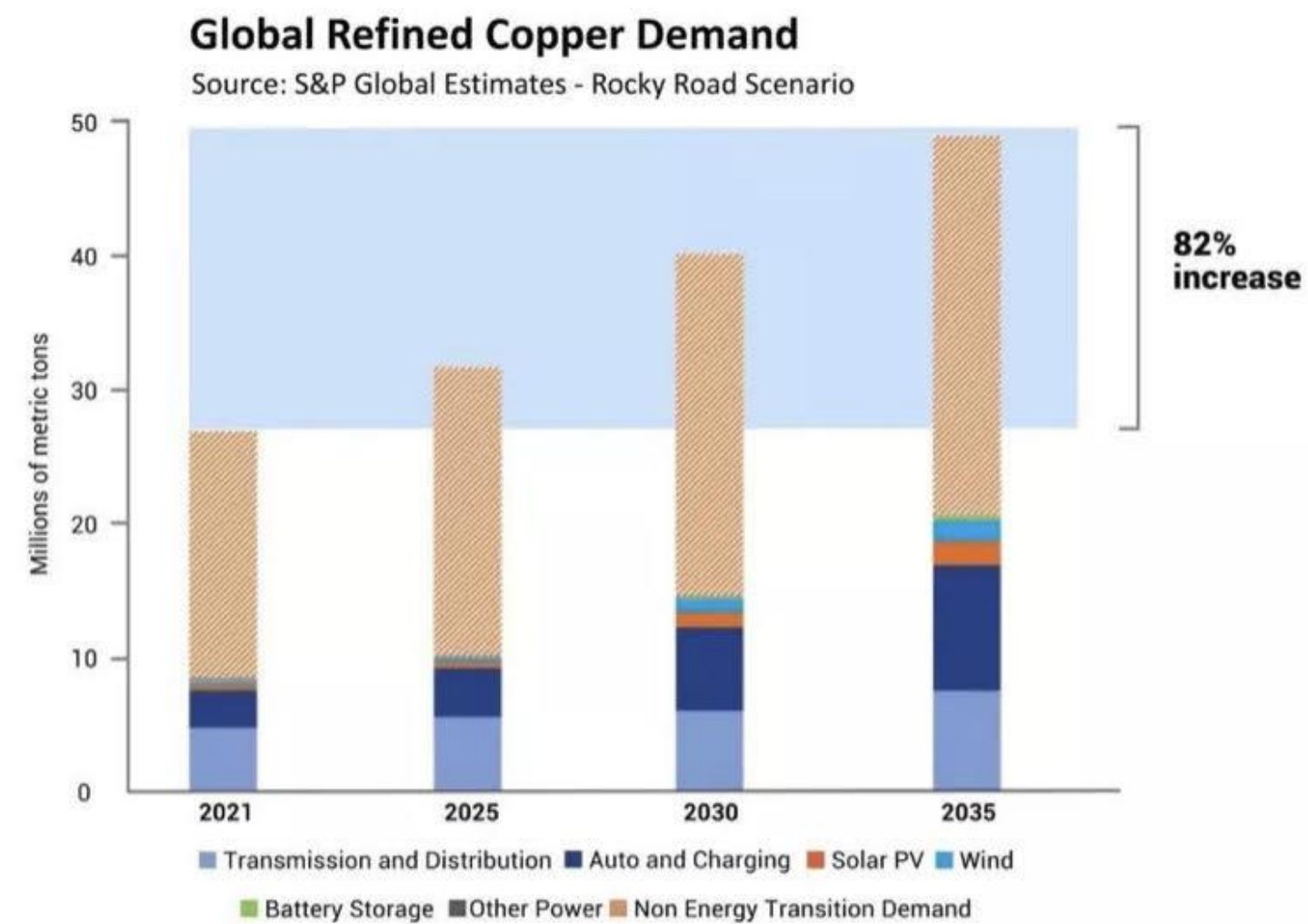
Today, the electricity grids of Ukraine and Moldova have been successfully synchronised with the Continental European Grid. This will help Ukraine to keep their electricity system stable, homes warm and lights on during these dark times. It is also a historic milestone for the EU-Ukraine relationship – in this area, Ukraine is now part of Europe.

This project has shown extraordinary cooperation and determination from everyone involved. I want to thank the European Network of Transmission System Operators for Electricity (ENTSO E) for doing a year's work in two weeks to make this happen. I want to thank the French Presidency of the Council and Member States for their support to this project that is not without risks. And I want to thank our Ukrainian partners – Minister Galushchenko and Ukrenergo in particular – for their heroic efforts in keeping the Ukrainian energy systems working in the middle of a terrible war.

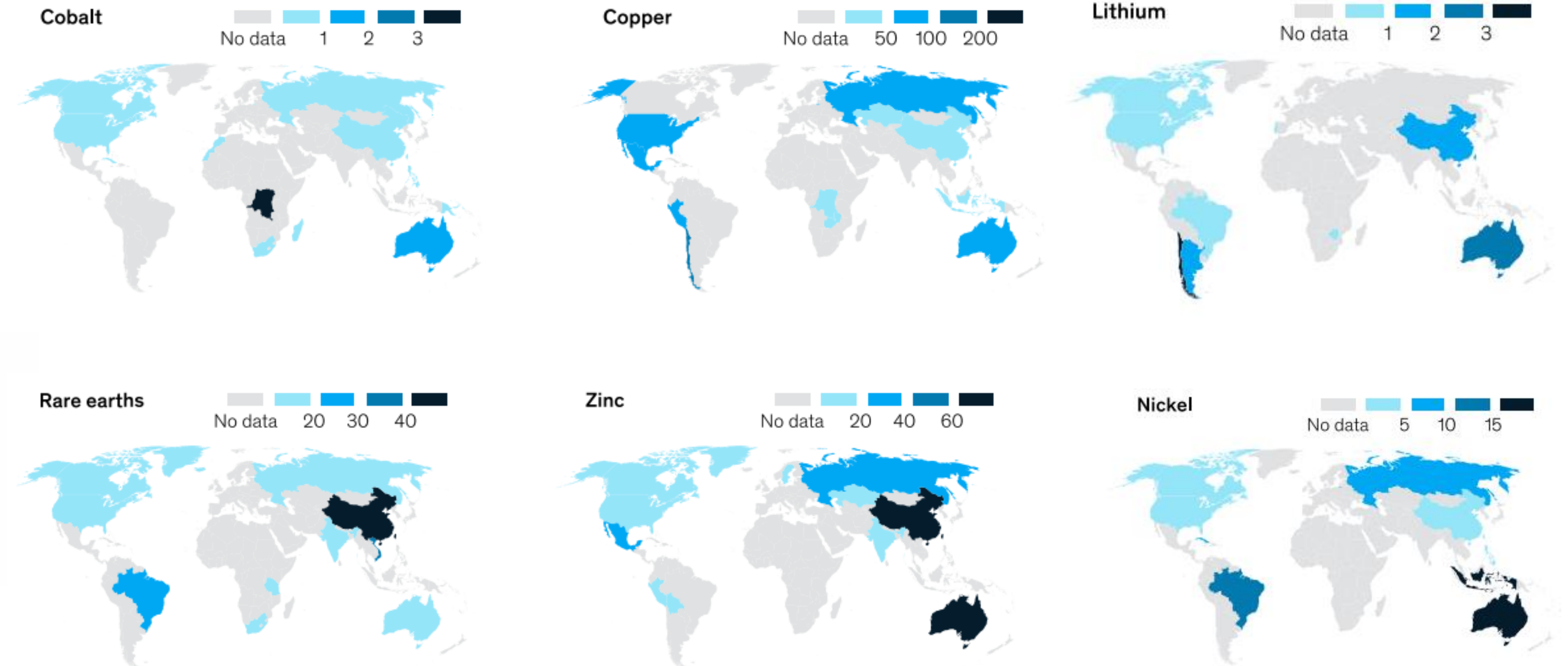
The EU will continue to support Ukraine in the energy sector, by ensuring the reverse flows of gas to the country and the delivery of energy supplies that are badly needed. We are also looking forward to the time when we can continue our excellent cooperation on the green transition and market reforms.



# ...en materias primas...



Reserves of minerals that are used in low-emissions technologies,  
average ratio of mineral reserves to global production<sup>1</sup>



Source: US Geological Survey; McKinsey Global Institute analysis



# ... en industrialización productiva....

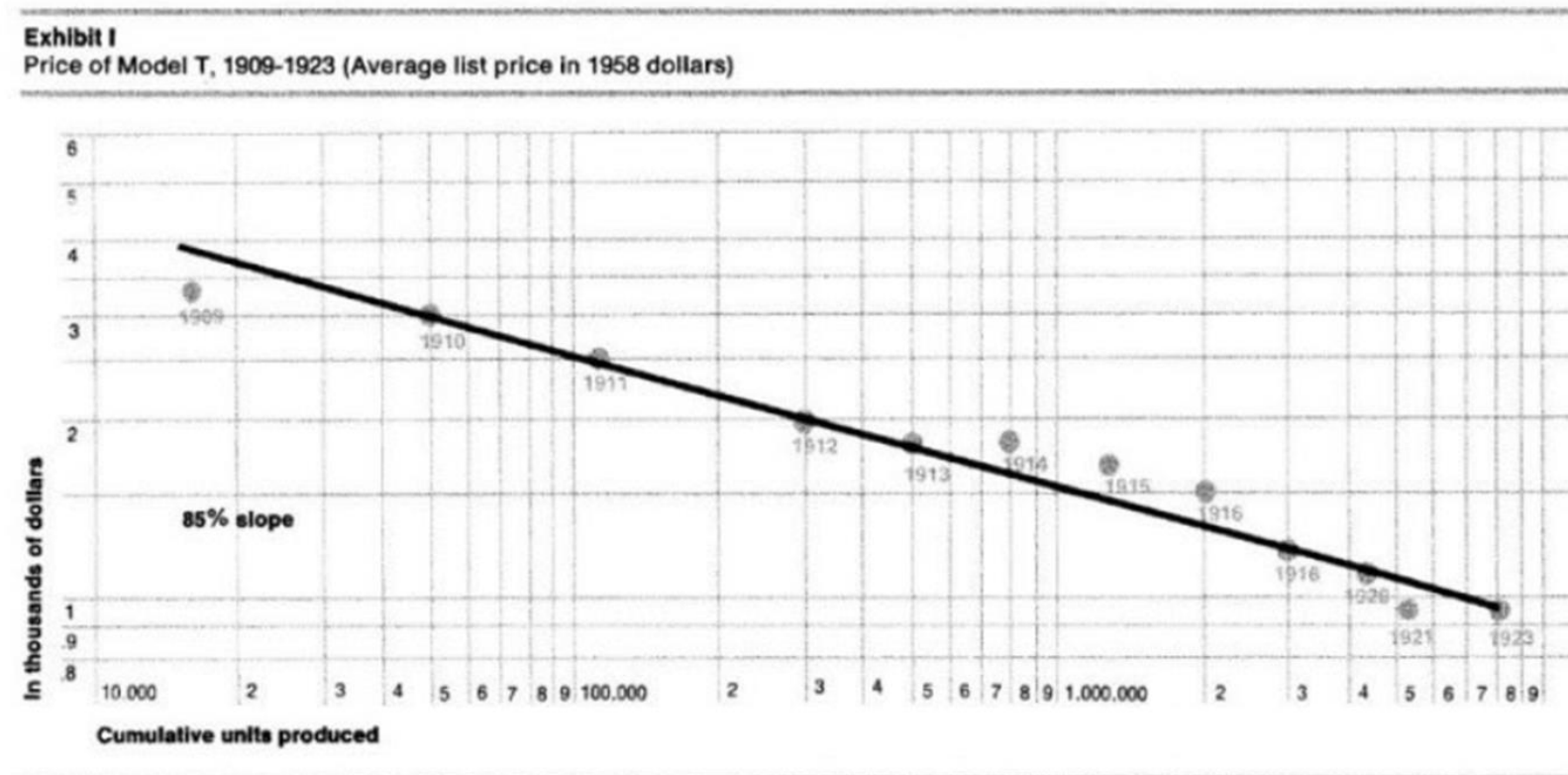
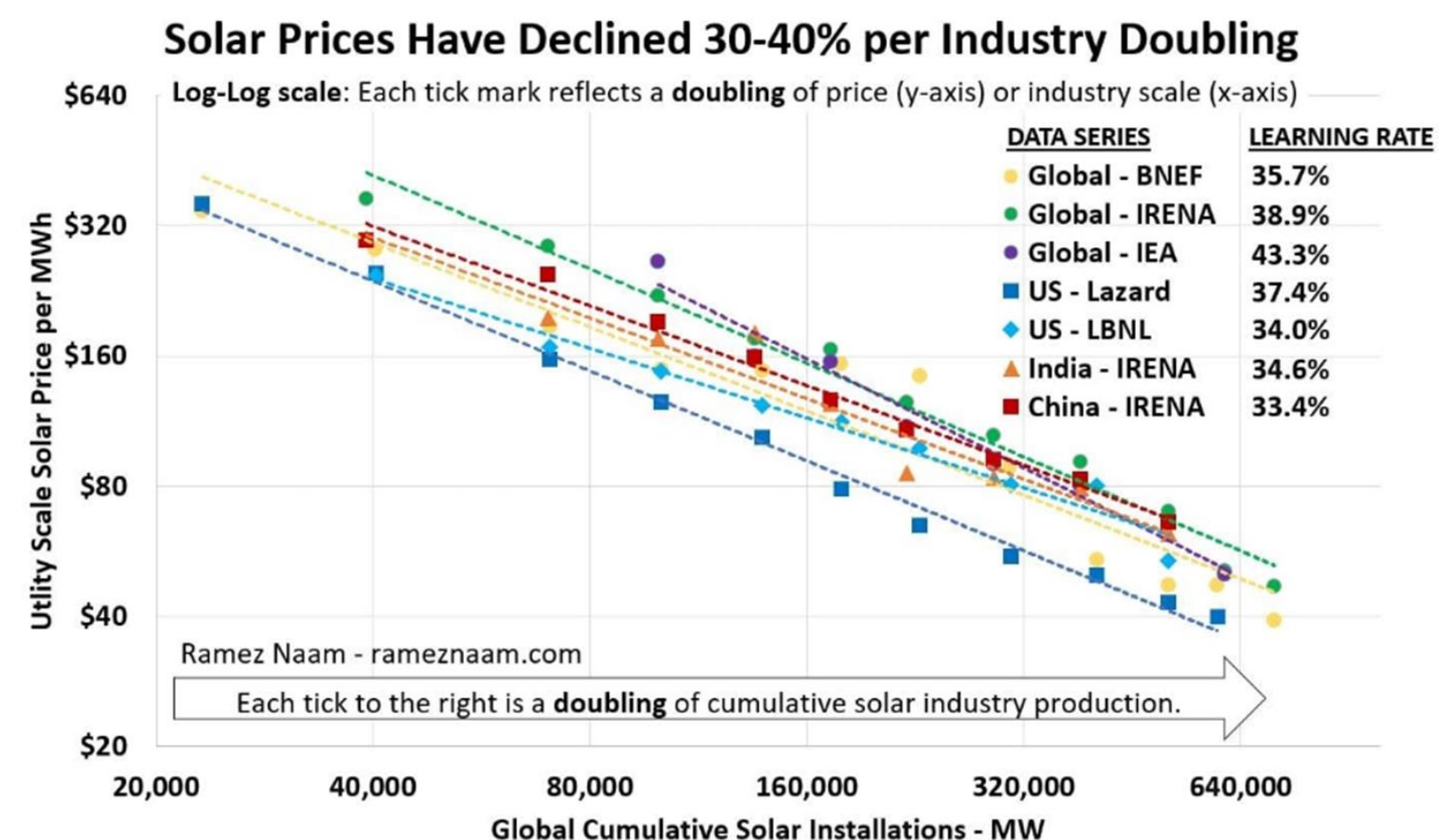
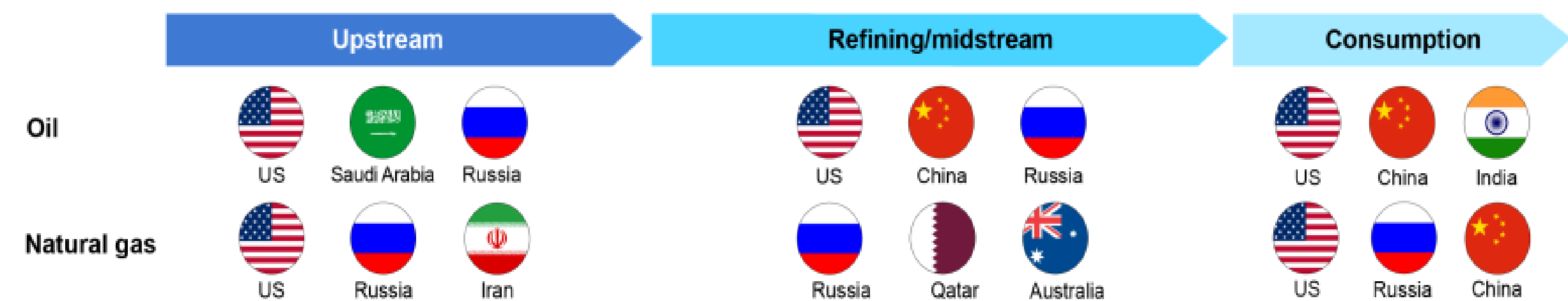


Figure 1. The price of the Ford Model T from 1909-1923[2].

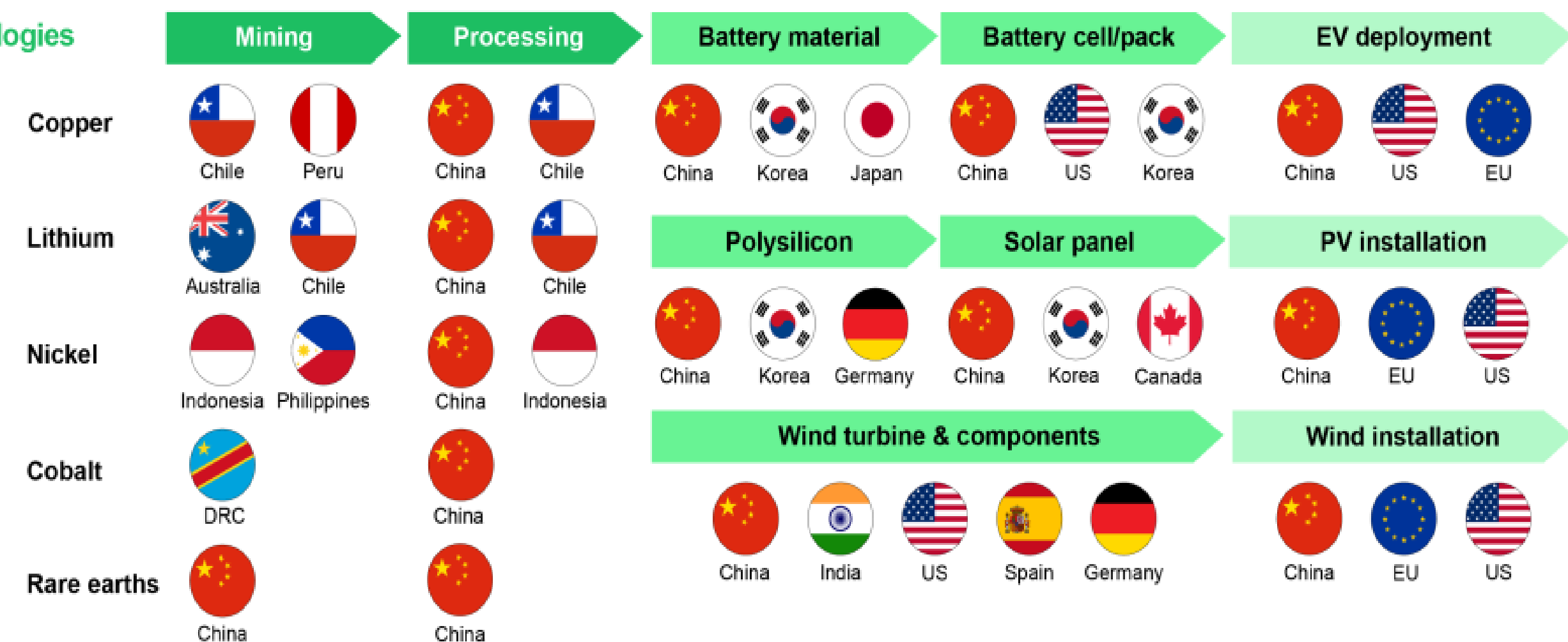


## Indicative supply chains of oil and gas and selected clean energy technologies

### Oil and gas



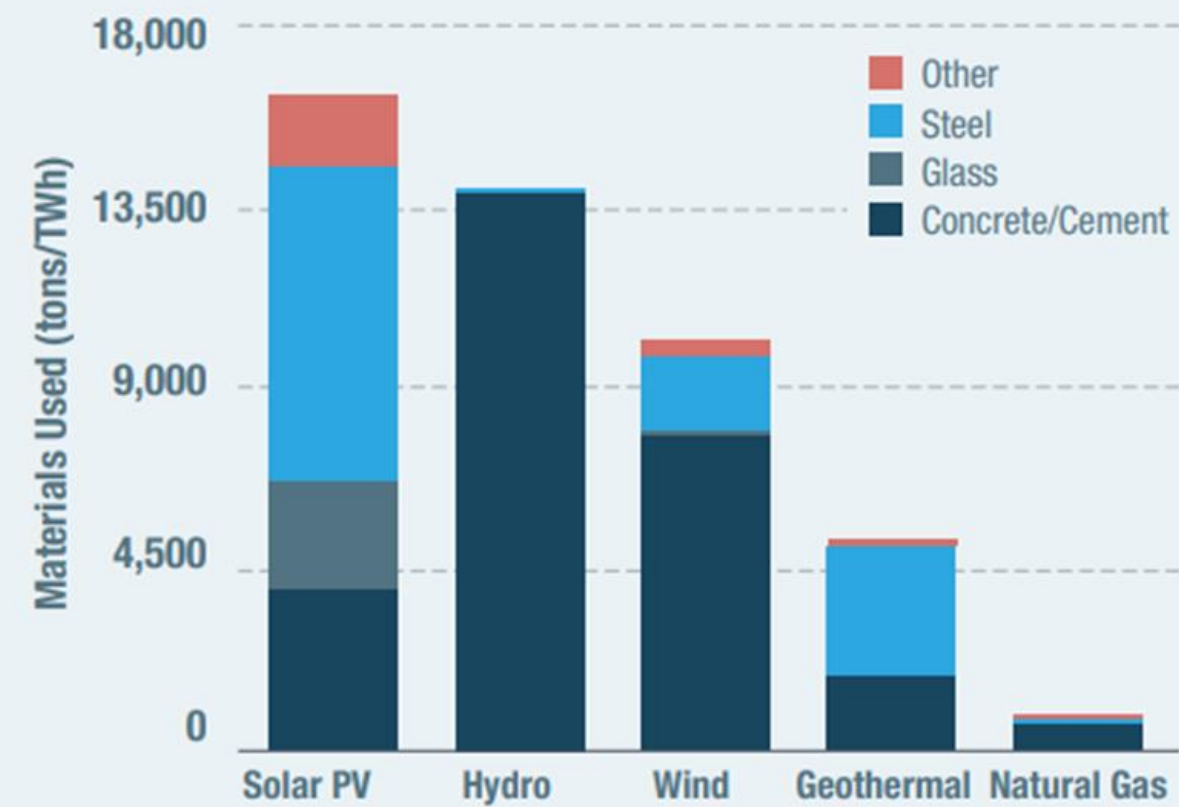
### Clean technologies





# ...y en...¡energía!...

## Materials Requirements to Build Different Energy Machines



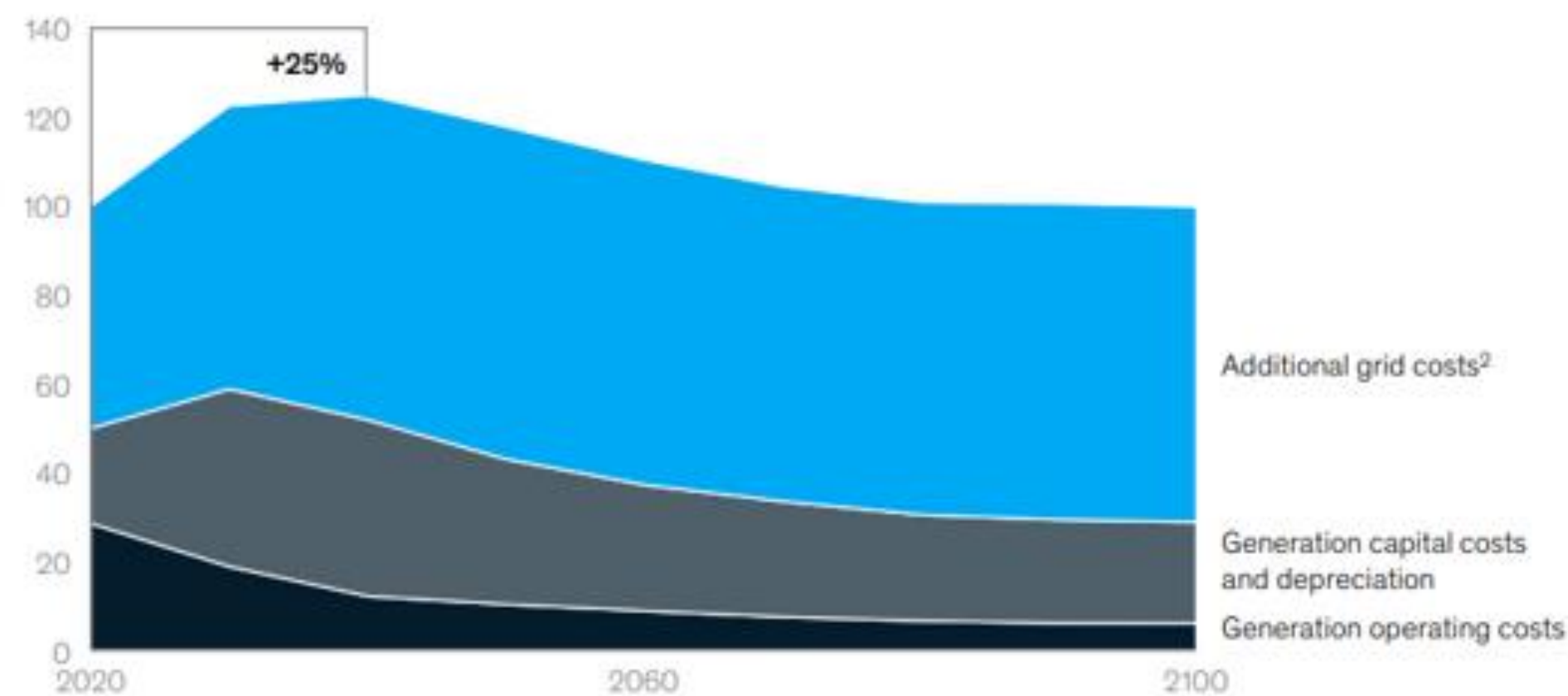
Source: U.S. Department of Energy (DOE), "Quadrennial Technology Review: An Assessment of Energy Technologies and Research Opportunities," September 2015, p. 390

Costs, NGFS Net Zero 2050 scenario<sup>1</sup>

	2020	2030	2050
<b>Power<sup>2</sup></b> Delivered cost of electricity, <sup>4</sup> \$ per MWh (index: 100 = 2020 delivered cost of electricity), global average	100	120	120
<b>Steel<sup>3</sup></b> Unit cost of production, <sup>4</sup> \$ per metric ton (index: 100 = 2020 steel production cost), global average	100	105	130
<b>Cement<sup>3</sup></b> Unit cost of production, <sup>4</sup> \$ per metric ton (index: 100 = 2020 cement production cost), global average	100	105	145

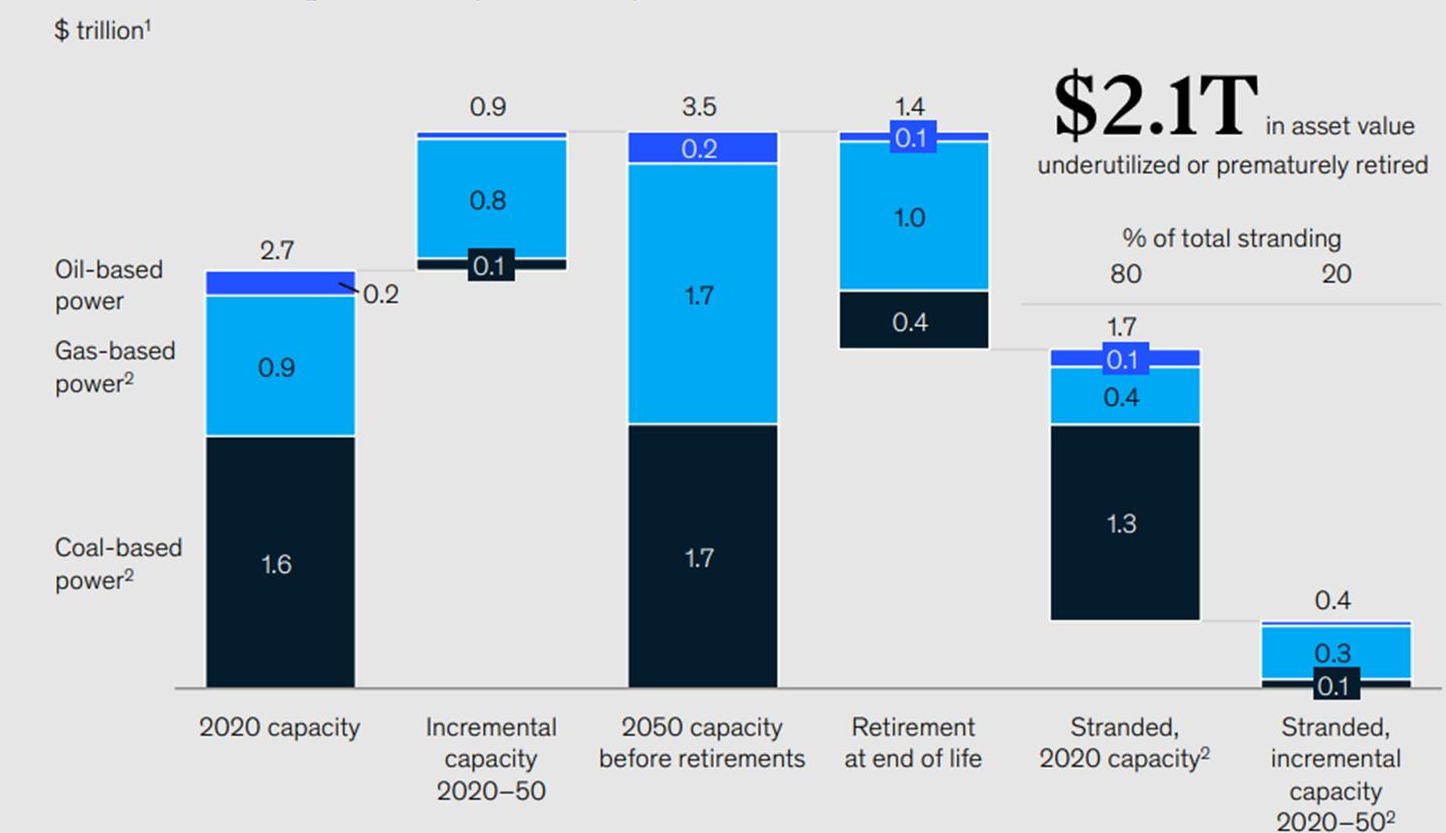
Source: NGFS Net Zero 2050 scenario using REMIND-MagPIE (phase 2); GNR-GCCA 2019; Vivid Economics; International Energy Agency; McKinsey Sustainability Insights; McKinsey Power Solutions; McKinsey Center for Future Mobility Electrification Model (2021); McKinsey Basic Materials Insights; McKinsey-Mission Possible Partnership collaboration analysis; McKinsey Global Institute analysis

Delivered cost of electricity,<sup>1</sup> \$ per MWh, index (100 = 2020), NGFS Net Zero 2050 scenario, global average



Source: Network for Greening the Financial System scenario analysis 2021 phase 2 (Net Zero 2050 scenario) REMIND-MagPIE (phase 2) model; Vivid Economics; World Resources Institute Power Plant Database; McKinsey Power Solutions; McKinsey Global Institute analysis

In the NGFS Net Zero 2050 scenario, about \$2.1 trillion of power assets would be underutilized or prematurely retired by 2050.



Source: World Resources Institute; Network for Greening the Financial System; McKinsey Power Solutions; McKinsey Global Institute analysis



## LA CRISIS DE PRECIOS

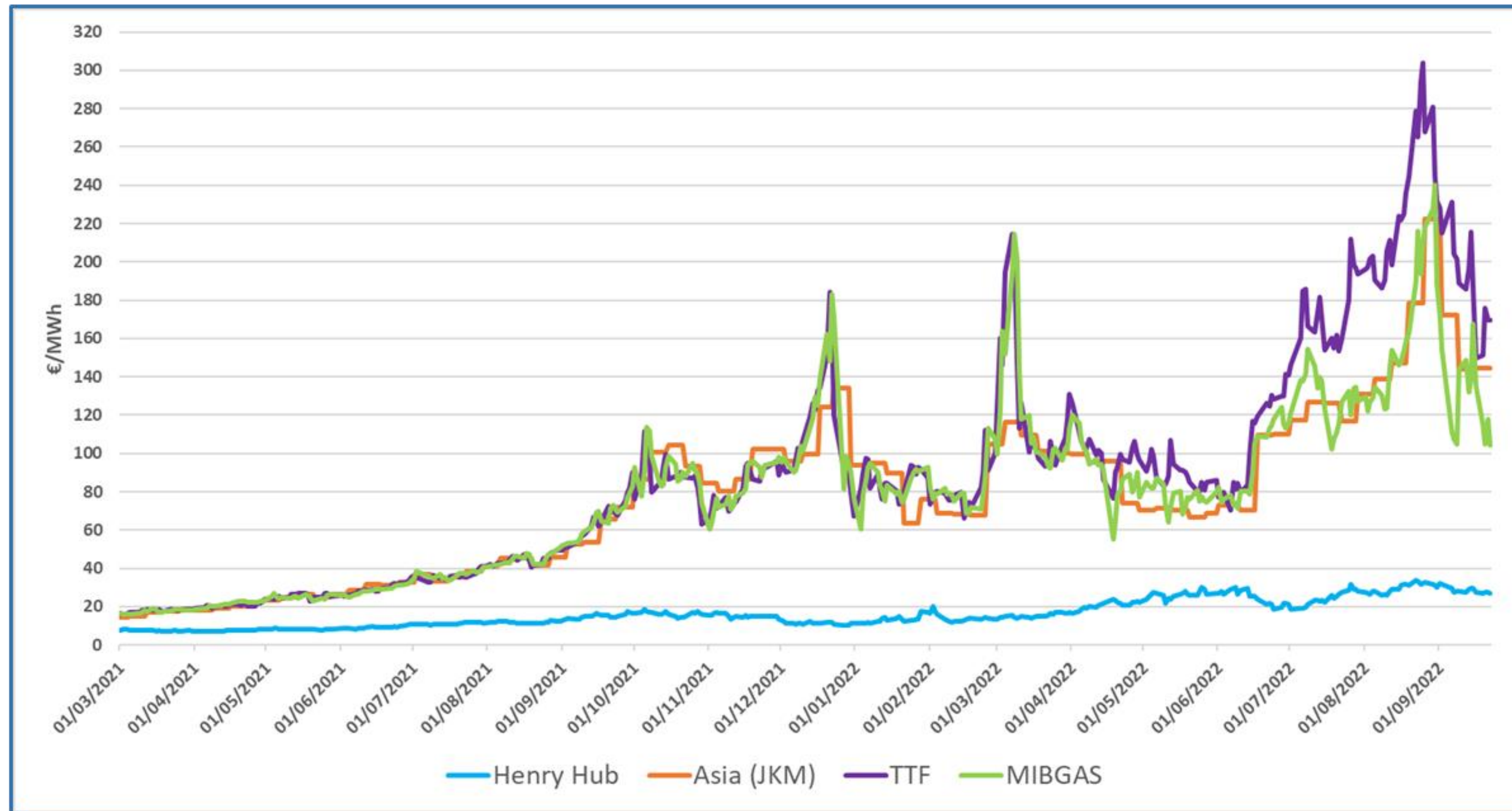
“ Todas las situaciones críticas tienen un relámpago que nos ciega o nos ilumina ”

— *Victor Hugo*





# Los precios de la energía....

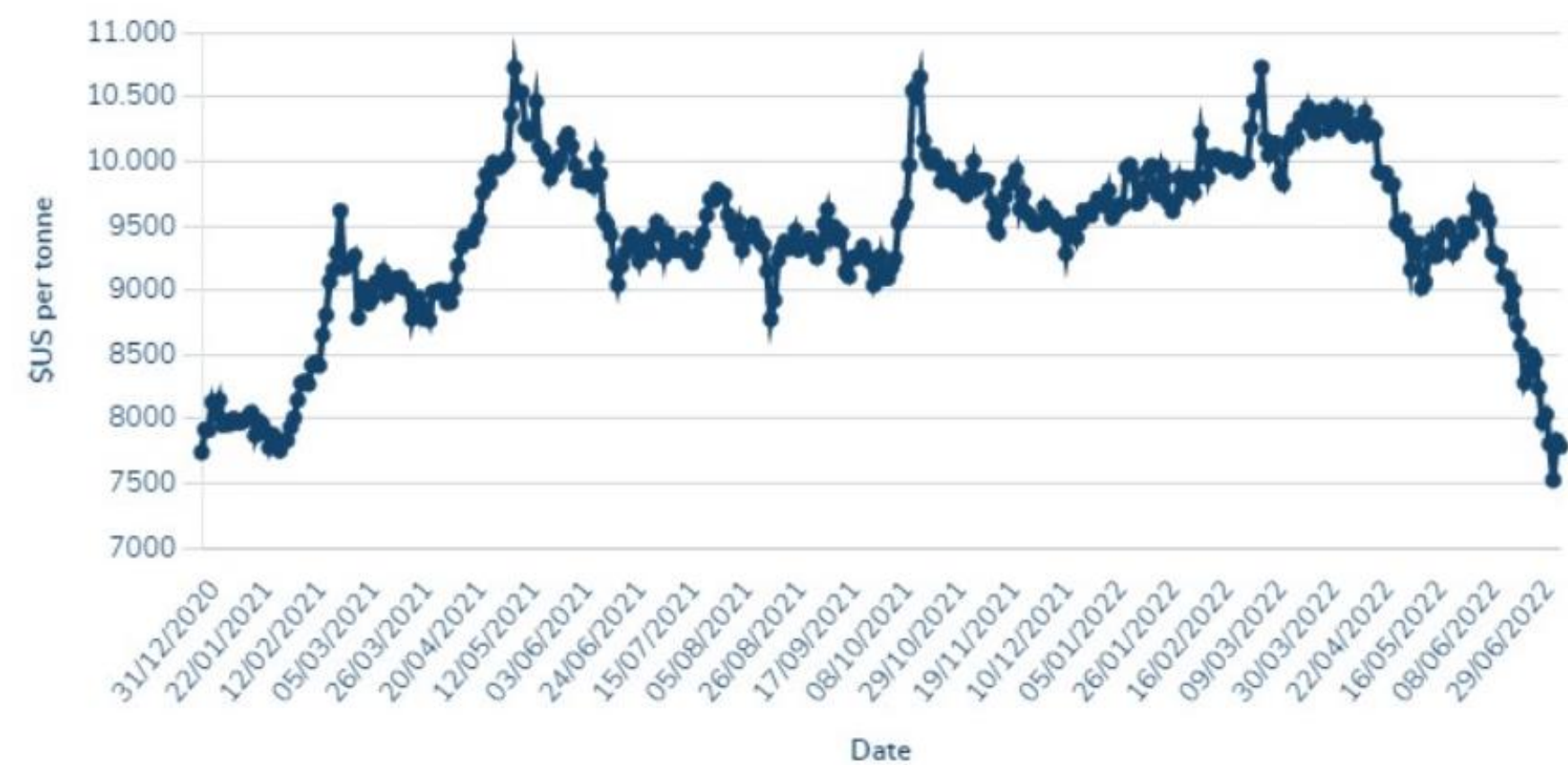




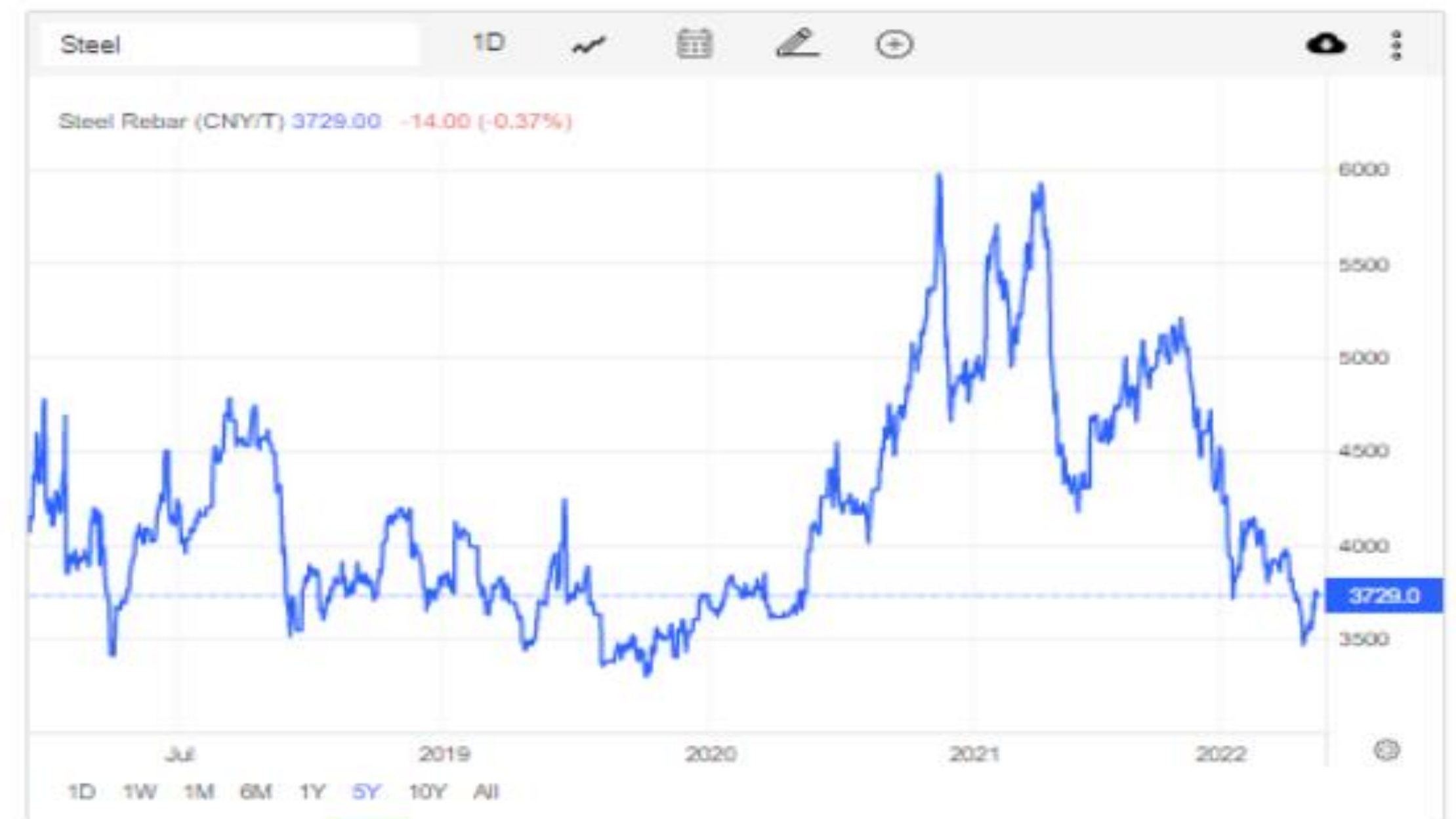
# ...y su impacto en la cadena de suministro...



Evolución del precio del aluminio en la Bolsa de los Metales de Londres desde el 1 de enero de 2021 al 8 de julio de 2022. Fuente: LME.



Evolución del precio del cobre desde el 1 de enero de 2021 al 8 de julio de 2022. Fuente: LME.





# ...en la economía...

Gráfico – inflación histórica del IPC Alemania (anual) – plazo de medición íntegro

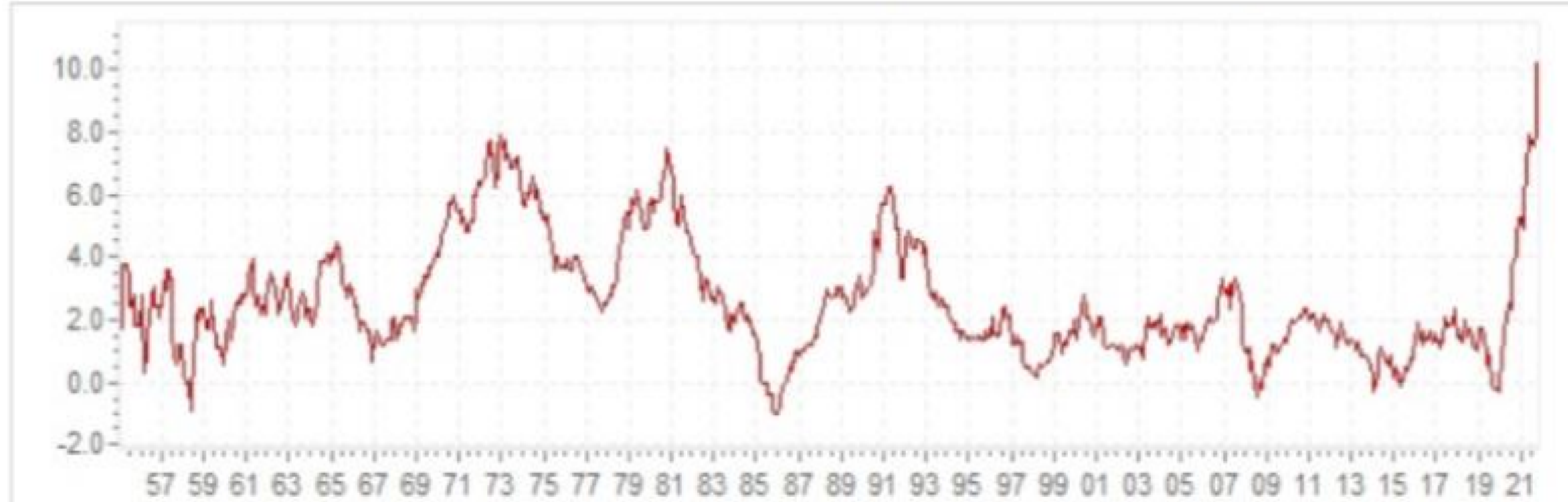


Gráfico – inflación histórica del IPC Francia (anual) – plazo de medición íntegro

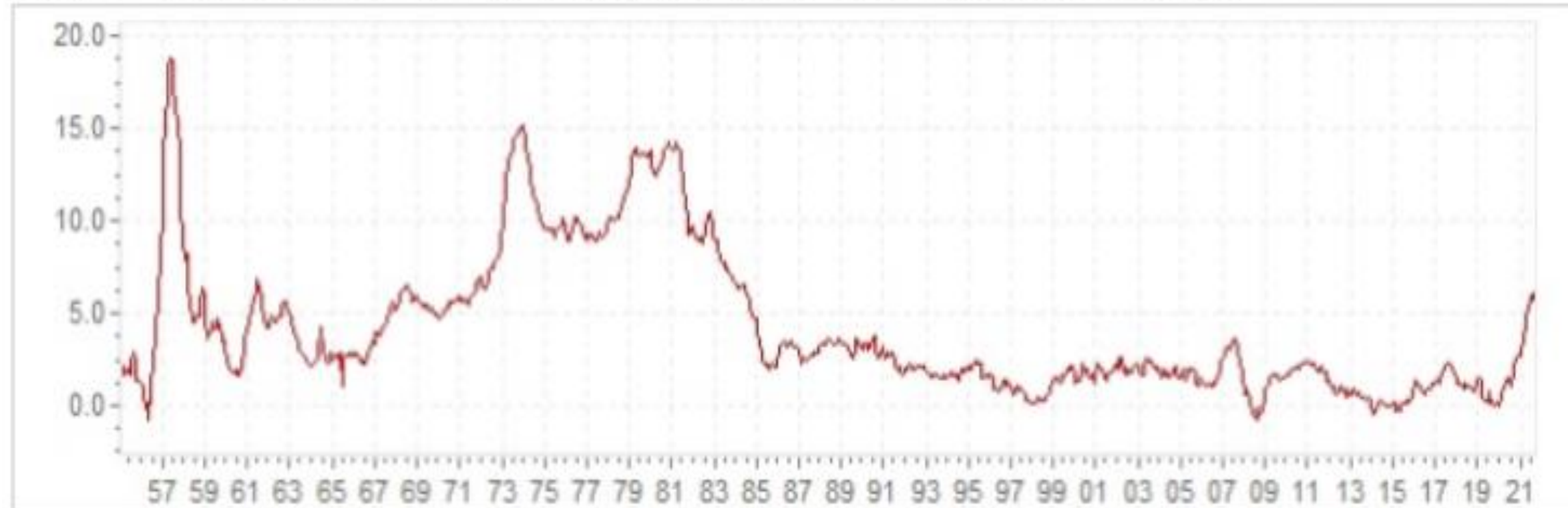
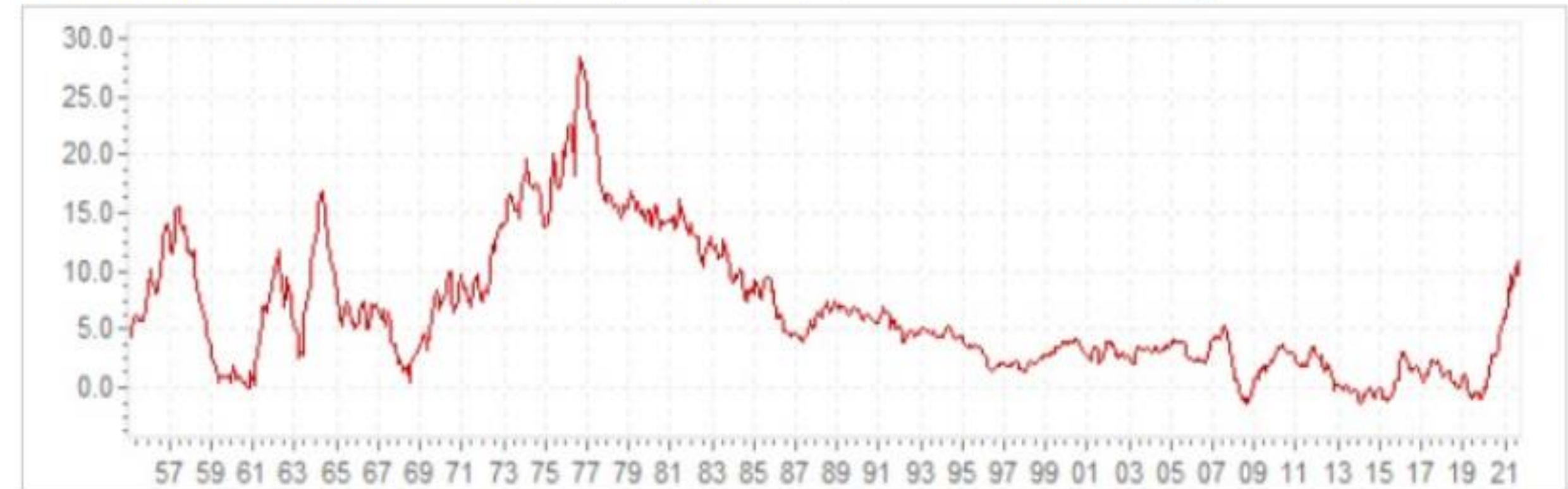


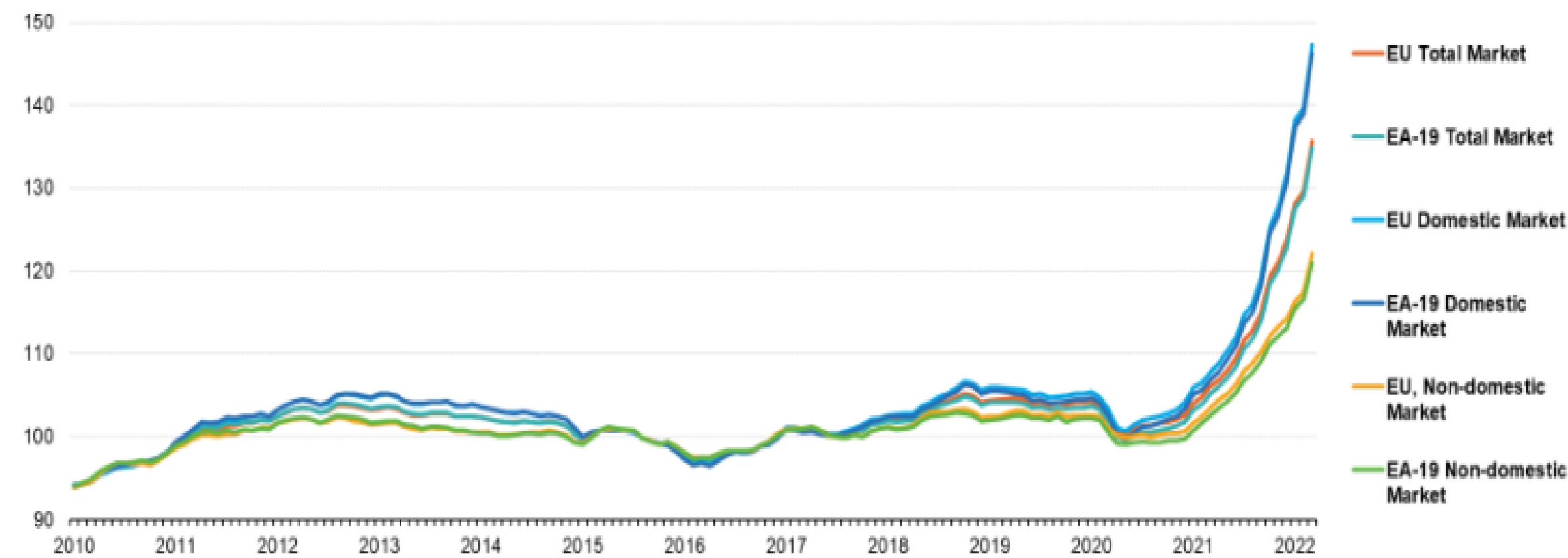
Gráfico – inflación histórica del IPC España (anual) – plazo de medición íntegro





# ...y en la competitividad industrial

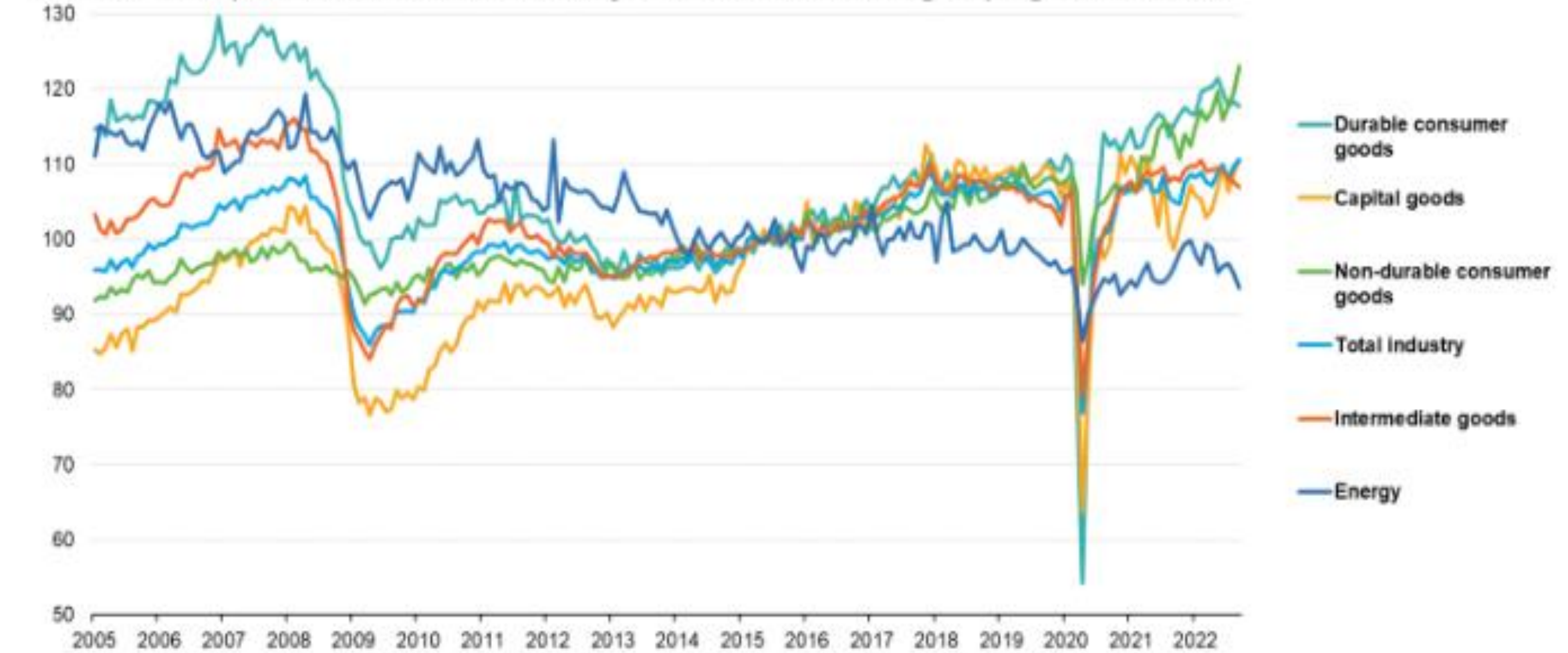
EU, EA-19 Industrial producer prices, total, domestic and non-domestic market, 2010 - 2022, undadjusted data (2015 = 100)



Source: Eurostat (online data code: sts\_inpp\_m; sts\_inppd\_m; sts\_inppnd\_m)

eurostat

EU, Industrial production for total industry and main industrial groupings, 2005-2022



Source: Eurostat (online data code: sts\_inpr\_m)

eurostat



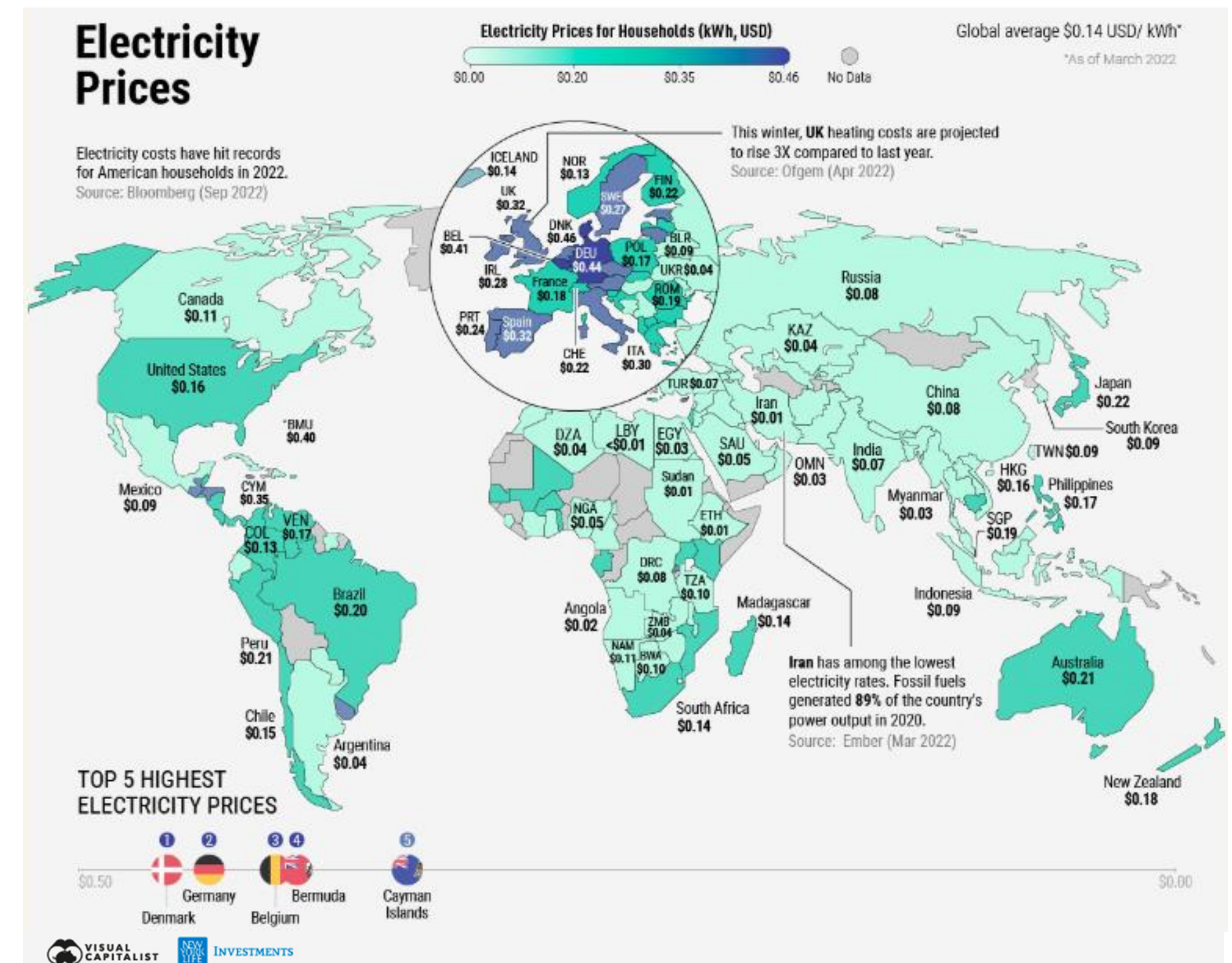
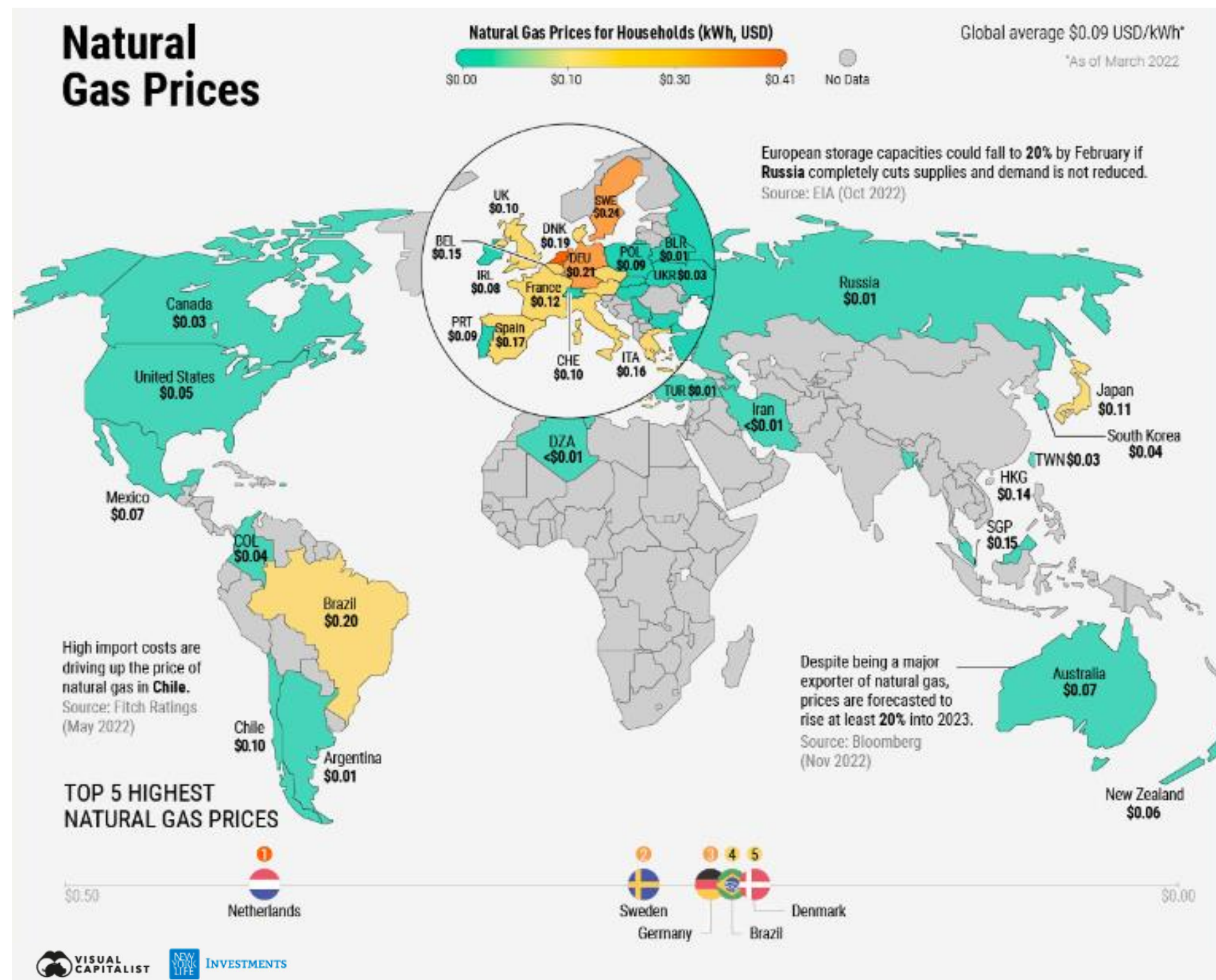
# EL DESAFÍO

“ Siempre que hay un reto, también hay una oportunidad para afrontarlo ”

– Dalai Lama

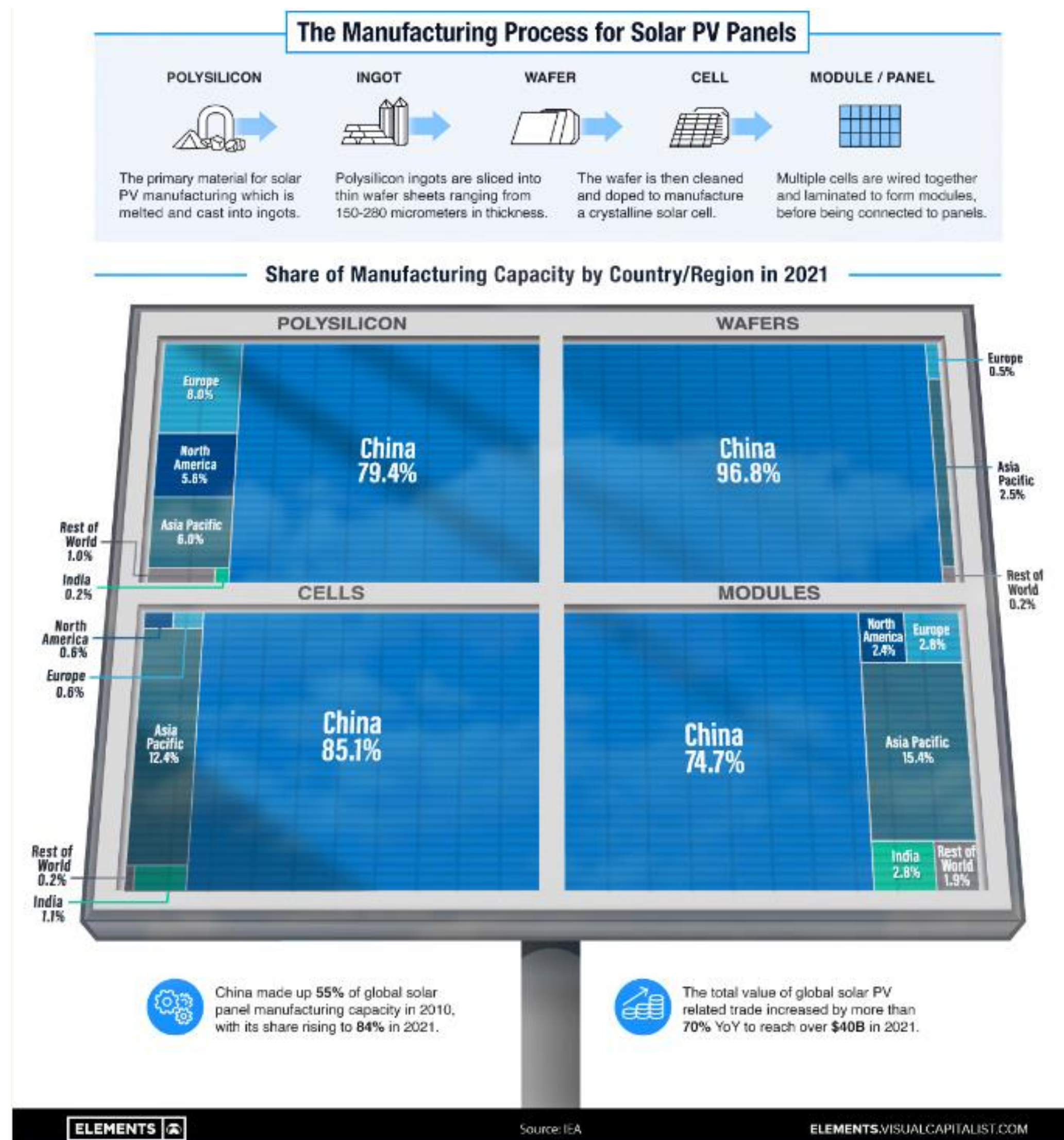


# Los precios y los mercados





# La apuesta tecnológica e industrial



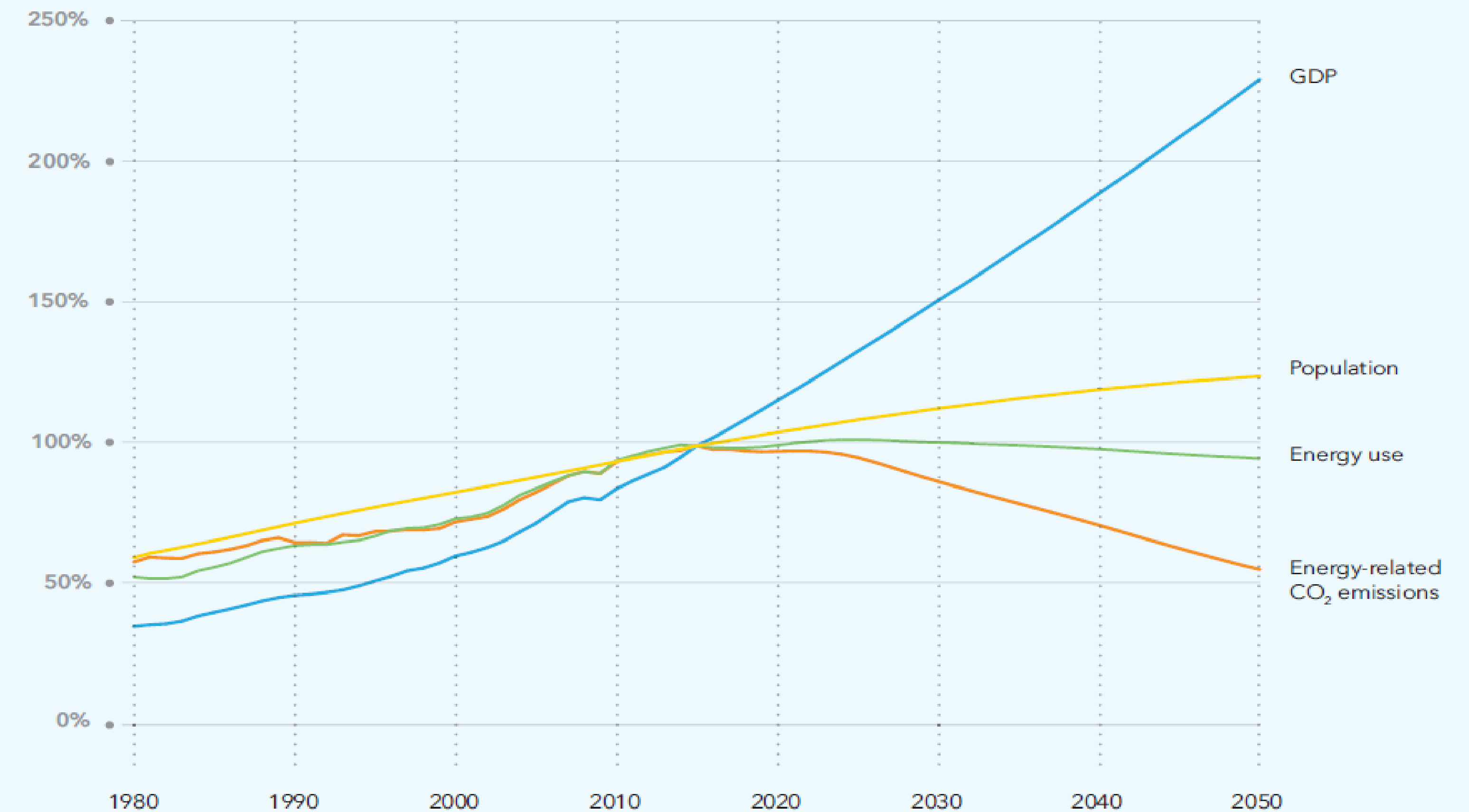


# La eficiencia energética...



FIGURE 1. THE DECOUPLING OF ENERGY FROM KEY PARAMETERS

Units: Percentage of 2015 level





# ...y sus implicaciones

## PARADOJA DE JEVONS



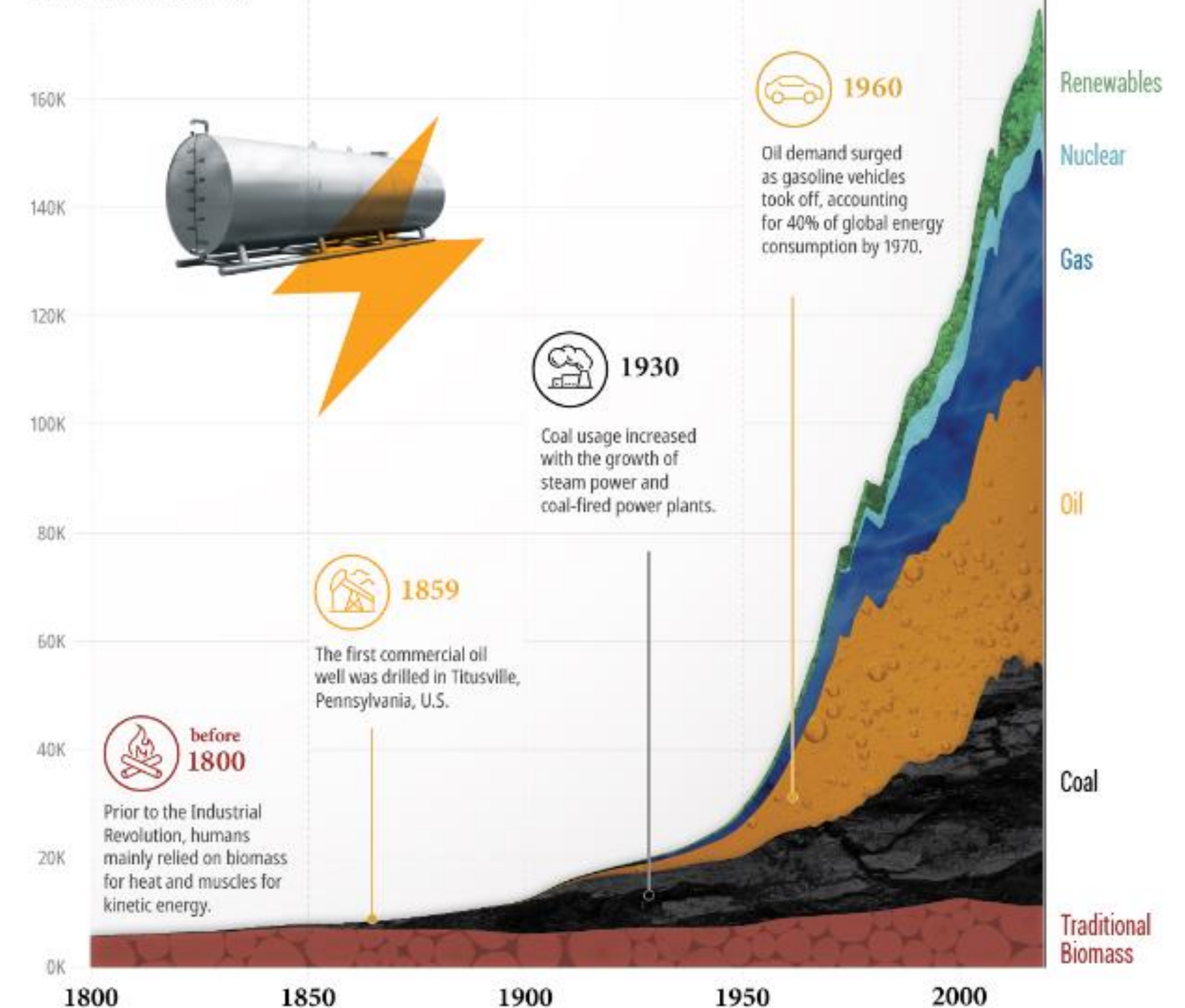
## THE HISTORY OF Energy Transitions

The economic and technological advances over the last 200 years have transformed how we produce and consume energy.

Here's how the global energy mix has evolved since 1800.

Global Primary Energy Consumption by Source 1800-2020

180K Terrawatt-hours (TWh)



Source: Vaclav Smil (2017), BP Statistical Review of World Energy via Our World in Data



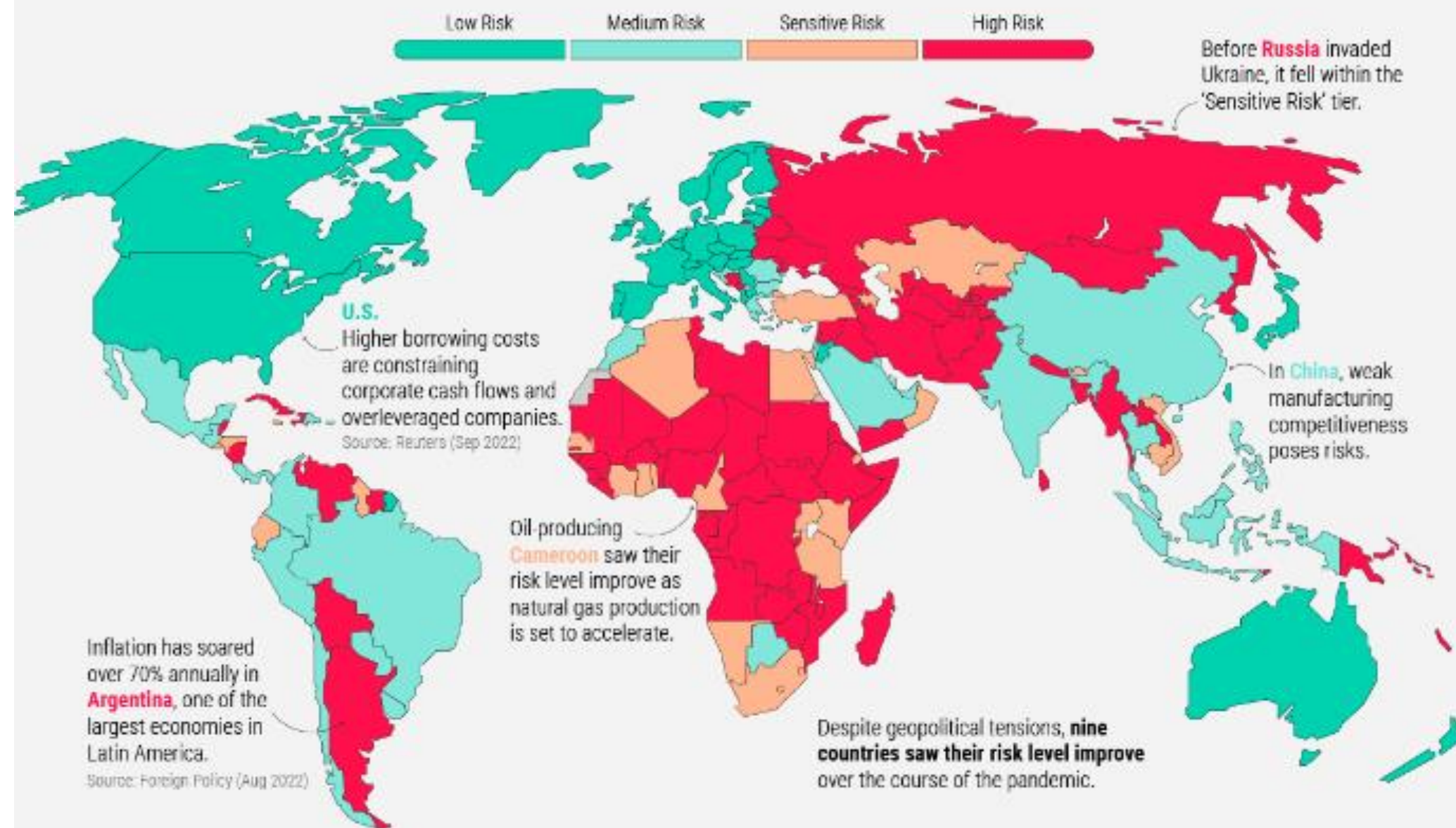
# La solidez financiera e institucional

## The 2022 Macroeconomic Risk Map



A fractured energy system, high inflation, and rising interest rates have increased macroeconomic risk in 2022.

Based on analysis from Allianz Trade, the following factors were measured to determine a country's macroeconomic risk\*:



## Mapping Interest Rates AROUND THE WORLD IN 2022

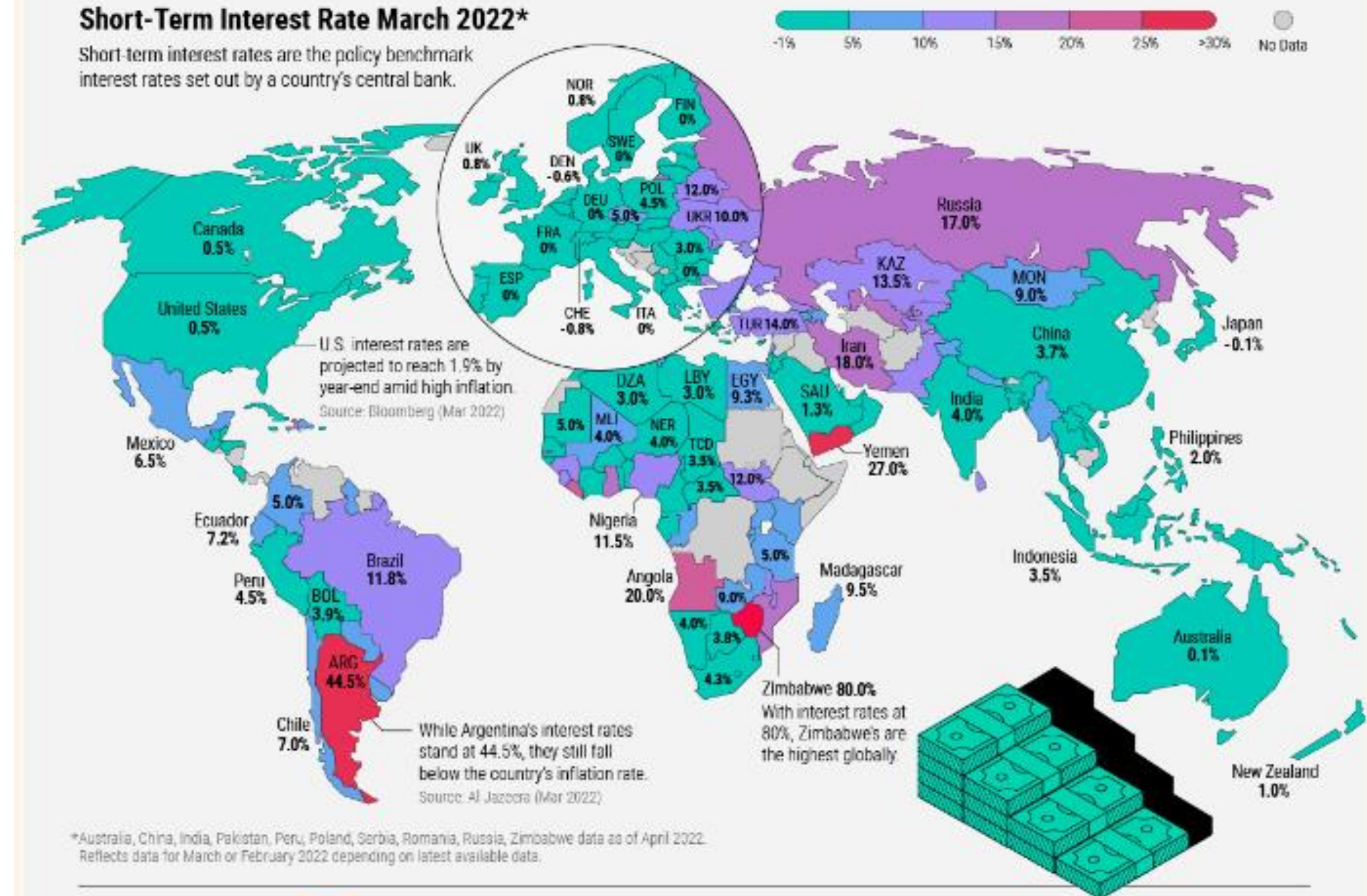


The global economy is facing complex struggles, including inflation and the war in Ukraine. Against this backdrop, many countries are projected to rise interest rates over the course of 2022.

Here's an early snapshot of global interest rates this year.

### Short-Term Interest Rate March 2022\*

Short-term interest rates are the policy benchmark interest rates set out by a country's central bank.



\*Australia, China, India, Pakistan, Peru, Poland, Serbia, Romania, Russia, Zimbabwe data as of April 2022. Reflects data for March or February 2022 depending on latest available data.





**GRACIAS**